

VARIANCE TO STAGE 2 OF CALIFORNIA'S ROADMAP TO MODIFY THE STAY-AT-HOME ORDER

COVID-19 VARIANCE ATTESTATION FORM

FOR County of Sacramento



May 18, 2020

Background

On March 4, 2020, Governor Newsom proclaimed a State of Emergency because of the threat of COVID-19, and on March 12, 2020, through Executive Order N-25-20, he directed all residents to heed any orders and guidance of state and local public health officials. Subsequently, on March 19, 2020, Governor Newsom issued Executive Order N-33-20 directing all residents to heed the State Public Health Officer's Stay-at-Home order which requires all residents to stay at home except for work in critical infrastructure sectors or otherwise to facilitate authorized necessary activities. On April 14th, the State presented the Pandemic Roadmap, a four-stage plan for modifying the Stay-at-Home order, and, on May 4th, announced that entry into Stage 2 of the plan would be imminent.

Given the size and diversity of California, it is not surprising that the impact and level of county readiness for COVID-19 has differed across the state. On May 7th, as directed by the Governor in Executive Order N-60-20, the State Public Health Officer issued a local variance opportunity through a process of county self-attestation to meet a set of criteria related to county disease prevalence and preparedness. This variance allowed for counties to adopt aspects of Stage 2 at a rate and in an order determined by the County Local Health Officer. Note that counties desiring to be stricter or move at a pace less rapid than the state did not need a variance.

In order to protect the public health of the state, and in light of the state's level of preparedness at the time, more rapid movement through Stage 2 as compared to the state needed to be limited to those counties which were at the very lowest levels of risk. Thus, the first variance had very tight criteria related to disease prevalence and deaths as a result of COVID-19.

Now, 11 days after the first variance opportunity announcement, the state has further built up capacity in testing, contact tracing and the availability of PPE. Hospital surge capacity remains strong overall. California has maintained a position of stability with respect to hospitalizations. These data show that the state is now at a higher level of preparedness, and many counties across the state, including those that did not meet the first variance criteria are expected to be, too. For these reasons, the state is issuing a second variance opportunity for certain counties that did not meet the criteria of the first variance attestation. This next round of variance is for counties that can attest to meeting specific criteria indicating local stability of COVID-19 spread and specific levels of county preparedness. The criteria and procedures that counties will need to meet in order to attest to this second variance opportunity are outlined below. It is recommended that counties consult with

cities, tribes and stakeholders, as well as other counties in their region, as they consider moving through Stage 2

Local Variance

A county that has met the criteria in containing COVID-19, as defined in this guidance or in the guidance for the first variance, may consider modifying how the county advances through Stage 2, either to move more quickly or in a different order, of California's roadmap to modify the Stay-at-Home order. Counties that attest to meeting criteria can only open a sector for which the state has posted sector guidance (see [Statewide industry guidance to reduce risk](#)). Counties are encouraged to first review this document in full to consider if a variance from the state's roadmap is appropriate for the county's specific circumstances. If a county decides to pursue a variance, the local health officer must:

1. Notify the California Department of Public Health (CDPH), and if requested, engage in a phone consultation regarding the county's intent to seek a variance.
2. Certify through submission of a written attestation to CDPH that the county has met the readiness criteria (outlined below) designed to mitigate the spread of COVID-19. Attestations should be submitted by the local health officer, and accompanied by a letter of support from the County Board of Supervisors, as well as a letter of support from the health care coalition or health care systems in said county.¹ In the event that the county does not have a health care coalition or health care system within its jurisdiction, a letter of support from the relevant regional health system(s) is also acceptable. The full submission must be signed by the local health officer.

All county attestations, and submitted plans as outlined below, will be posted publicly on CDPH's website.

CDPH is available to provide consultation to counties as they develop their attestations and COVID-19 containment plans. Please email Jake Hanson at Jake.Hanson@cdph.ca.gov to notify him of your intent to seek a variance and if needed, request a consultation.

County Name: Sacramento

County Contact: Dr Olivia Kasirye, County Health Officer

Public Phone Number: 916-875-5881

Readiness for Variance

The county's documentation of its readiness to modify how the county advances through Stage 2, either to move more quickly or in a different order, than the California's roadmap to modify the Stay-at-Home order, must clearly indicate its preparedness according to the criteria below. This will ensure that individuals who are at heightened risk, including, for example, the elderly and those with specific co-morbidities, and those residing in long-term

¹ If a county previously sought a variance and submitted a letter of support from the health care coalition or health care systems but did not qualify for the variance at that time, it may use the previous version of that letter. In contrast, the County Board of Supervisors must provide a renewed letter of support for an attestation of the second variance.

care and locally controlled custody facilities and other congregate settings, continue to be protected as a county progresses through California's roadmap to modify the Stay-at-Home order, and that risk is minimized for the population at large.

As part of the attestation, counties must provide specifics regarding their movement through Stage 2 (e.g., which sectors, in what sequence, at what pace), as well as clearly indicate how their plans differ from the state's order.

As a best practice, if not already created, counties will also attest to plan to develop a county COVID-19 containment strategy by the local health officer in conjunction with the hospitals and health systems in the jurisdiction, as well as input from a broad range of county stakeholders, including the County Board of Supervisors.

It is critical that any county that submits an attestation continue to collect and monitor data to demonstrate that the variances are not having a negative impact on individuals or healthcare systems. Counties must also attest that they have identified triggers and have a clear plan and approach if conditions worsen to reinstitute restrictions in advance of any state action.

Readiness Criteria

To establish readiness for a modification in the pace or order through Stage 2 of California's roadmap to modify the Stay-at-Home order, a county must attest to the following readiness criteria and provide the requested information as outlined below:

- **Epidemiologic stability of COVID-19.** A determination must be made by the county that the prevalence of COVID-19 cases is low enough to be swiftly contained by reintroducing features of the stay at home order and using capacity within the health care delivery system to provide care to the sick. Given the anticipated increase in cases as a result of modifying the current Stay-At-Home order, this is a foundational parameter that must be met to safely increase the county's progression through Stage 2. The county must attest to:
 - Demonstrated stable/decreasing number of patients hospitalized for COVID-19 by a 7-day average of daily percent change in the total number of hospitalized confirmed COVID-19 patients of <+5% **-OR-** no more than 20 total confirmed COVID-19 patients hospitalized on any single day over the past 14 days.

Attachment 1, shows that since May 7, 2020, the total daily hospitalized COVID-19 cases has been below 20 in Sacramento County (Figure 1). In addition, in the past 7 days, the average daily percentage change was -5.1% (Table 1).

Sacramento County meets this criterion

- o 14-day cumulative COVID-19 positive incidence of <25 per 100,000 -OR- testing positivity over the past 7 days of <8%.

NOTE: State and Federal prison inmate COVID+ cases can be excluded from calculations of case rate in determining qualification for variance. Staff in State and Federal prison facilities are counted in case numbers. Inmates, detainees, and staff in county facilities, such as county jails, must continue to be included in the calculations.

Facility staff of jails and prisons, regardless of whether they are run by local, state or federal government, generally reside in the counties in which they work. So, the incidence of COVID-19 positivity is relevant to the variance determination. In contrast, upon release, inmates of State and Federal prisons generally do not return to the counties in which they are incarcerated, so the incidence of their COVID-19 positivity is not relevant to the variance determination. While inmates in state and federal prisons may be removed from calculation for this specific criteria, working to protect inmates in these facilities from COVID-19 is of the highest priority for the State.

- o Counties using this exception are required to submit case rate details for inmates and the remainder of the community separately.

1. Sacramento County has had 94 cases in the two-week period from 5/3/2020 to 5/16/2020 reporting period. With a population of 1.5M, this translates to 6 per 100,000 population.
2. The 94 cases also translates to an average of 6 or 7 cases per day over this period, which is much less than the rate at the peak of 30 cases per day. An Epi-curve is attached to show (Attachment 2 Figure 1) case counts by week.
3. At the beginning of the outbreak, the doubling time was every 2 days, Attachment 2, Figure 2 shows that the curve has been flattened.

Sacramento meets this criterion

- **Protection of Stage 1 essential workers.** A determination must be made by the county that there is clear guidance and the necessary resources to ensure the safety of Stage 1 essential critical infrastructure workers. The county must attest to:
 - o Guidance for employers and essential critical infrastructure workplaces on how to structure the physical environment to protect essential workers. Please provide, as a separate attachment, copies of the guidance(s).

Attachment 3 – Physical Distancing Protocol for Businesses is a set of guidelines that was attached to the Sacramento County Health Officer order to provide guidelines and a checklist that employers and essential businesses must follow to establish a protocol for physical distancing and protection of workers.

Sacramento County has provided access to quickly test essential workers such as healthcare workers, and other first responders (law, fire, EMS) through the Public Health clinic and laboratory.

Sacramento County meets this criterion

- o Availability of supplies (disinfectant, essential protective gear) to protect essential workers. Please describe how this availability is assessed.

1. The Medical Health Operational area Coordinator (MHOAC) at the Emergency Operation Center (EOC) maintains an inventory of available supplies and tracks usage and requests being submitted.
2. The MHOAC provides an email address to the medical health sector for easy submission of requests for supplies. The MHOAC processes the requests and matches them with available supplies. Requests are submitted on a biweekly basis. Non-medical essential businesses can follow a similar process through EOC logistics branch.
3. The MHOAC and EOC maintain a list of vendors and checks status of product availability that can be used to fulfill requests and provides the information to businesses.
4. The MHOAC sends out periodic surveys to gauge needs from the businesses.
5. To date the MHOAC has distributed over 1M pieces of PPE to hospitals, long term care facilities and health clinics.

Sacramento County meets this criterion

- **Testing capacity.** A determination must be made by the county that there is testing capacity to detect active infection that meets the state's most current [testing criteria](#), (available on CDPH [website](#)). The county must attest to:
 - o Minimum daily testing capacity to test 1.5 per 1,000 residents, which can be met through a combination of testing of symptomatic individuals and targeted surveillance. Provide the number of tests conducted in the past week. A county must also provide a plan to reach the level of testing that is required to meet the testing capacity levels, if the county has not already reached the required levels.

1. With a population of 1.5M, the testing daily capacity for Sacramento should be at 2,250. Sacramento County is meeting that volume through testing in the following sites:
 - Sacramento County Public Health Laboratory – 100 tests per day
 - National Guard mobile laboratory – 100 tests per day
 - UC Davis Medical Center – 700 tests per day
 - Kaiser Regional Laboratory – 500 tests per day
 - Drive-thru at CalExpo (goes to Quest) – 400 tests per day
 - other laboratories (Quest and Labcorp, UCSF, hospitals) - 600

The average daily capacity for Sacramento County is 2,400
2. Laboratories are required to report all positives, but the reporting for negatives is incomplete. The CDPH estimate of daily tests run for Sacramento County for the past 7 days is 822, which equates to 0.54 per 1,000 residents. We know that this is an undercount of the total number of tests run in the County. The plan to increase the reported testing to the maximum capacity is through the following:
 - a. Require all the laboratories to report both the positive and negative results through the State Electronic Reporting system so we have a more accurate account of the testing that is occurring.
 - b. Increase surveillance testing through community clinics, in collaboration

with UC Davis, the National Guard, urgent care clinics and the use of expanded scope for paramedics.

- c. Update testing criteria for established healthcare providers to include testing for individuals who are asymptomatic
- d. Expand testing in congregate sites such as Long Term Care Facilities, jails and shelters.

Sacramento County meets this criterion

- o Testing availability for at least 75% of residents, as measured by the presence of a specimen collection site (including established health care providers) within 30 minutes driving time in urban areas, and 60 minutes in rural areas. Please provide a listing of all specimen collection sites in the county and indicate if there are any geographic areas that do not meet the criteria and plans for filling these gaps if they exist. If the county depends on sites in adjacent counties, please list these sites as well.

The major specimen collection sites in Sacramento County are listed below. The maps show that all residents in Sacramento County can get to a test site within 30 minutes (see map, Attachments 4);

1. Cal Expo Drive-thru clinic
2. Hospitals and affiliated outpatient offices
3. Urgent Care clinics, including Sacramento County Primary Care Center
4. Mobile clinics that provide specimen collection for the Long Term Care Facilities and the homeless shelters and encampments.
5. St Paul’s Missionary Baptist Church
6. Additional community sites are scheduled to open over the next two weeks. Including La Familia Maple Community Center and Robertson Community Center (See Attachment 5). Other sites will be considered after an assessment of the needs of the communities.

Sacramento County meets this criterion

- o Please provide a COVID-19 Surveillance plan, or a summary of your proposed plan, which should include at least how many tests will be done, at what frequency and how it will be reported to the state, as well as a timeline for rolling out the plan. The surveillance plan will provide the ability for the county to understand the movement of the virus that causes COVID19 in the community through testing. [CDPH has a community sentinel surveillance system that is being implemented in several counties. Counties are welcome to use this protocol and contact covCommunitySurveillance@cdph.ca.gov for any guidance in setting up such systems in their county.]
- o

The surveillance plan started last week, and will be implemented in phases as new testing sites open up. It consists of:

1. Rapid case detection, contact investigation and contact tracing. This will require widespread diagnostic testing for every individual with COVID-19 symptoms. Testing will be done mainly in hospital emergency departments and outpatient clinics. These sites have the capacity to conduct about 1,800 to 2,000 tests daily.
2. Conducting testing in congregate settings such as Long-Term Care Facilities (LTCF), homeless shelters, and jails. The Public Health Laboratory and National Guard Laboratory will run about 200 tests daily.
3. Monitoring healthcare workers and others such as first responders that are at high risk of contracting or transmitting the disease.
4. Drive-thru and walk-in clinics in the community that will detect people that have mild disease or are asymptomatic. These clinics will be run twice a week at six sites in the community. The drive-thru clinic conducts about 350 tests daily. The other community clinics will run about 100 tests per day.
5. Syndromic surveillance for influenza-like syndrome in emergency department admissions. This will commence in September.
6. When serologic testing is available and reliable, this will provide an indication of percentage in the population that have exposure to COVID-19.

The indicators from the surveillance will be transmitted as a report to CDPH monthly.

Sacramento County meets this criterion

- **Containment capacity.** A determination must be made by the county that it has adequate infrastructure, processes, and workforce to reliably detect and safely isolate new cases, as well as follow up with individuals who have been in contact with positive cases. The county must attest to:
 - Enough contact tracing. There should be at least 15 staff per 100,000 county population trained and available for contact tracing. Please describe the county’s contact tracing plan, including workforce capacity, and why it is sufficient to meet anticipated surge. Indicate which data management platform you will be using for contact tracing (reminder that the State has in place a platform that can be used free-of-charge by any county).

At a ratio of 15 staff per 100,000, Sacramento County would need up to 225 contact tracers.

1. Currently, Sacramento County has 30 trained staff that are actively conducting the contact investigation and contact tracing. These include
 - a. 10 public health nurses (PHN) from the Communicable Disease team.
 - b. 10 PHNs from other programs in the Department of Health Services.
 - c. 5 Communicable Disease Investigators and
 - d. 5 staff from other departments.
2. With the current Sacramento County case rate of 10 cases a day and an estimated 10 contacts per case, the contact tracers have to be able to follow up on approximately 100 contacts a day. A surge of up to 3 times the daily rate is 30 cases and 300 contacts. Each PHN can reasonably follow up on 4 cases and 40 contacts in an 8-hour day. The Contact Investigators/tracers conduct most of the interviews and health education by phone and only do in-person visits if unable to contact by phone, or if there are additional issues. Therefore

the current 30 staff are sufficient to manage a surge of 3 times the current daily rate.

3. If there is a need for additional staff to investigate large or complex clusters, Sacramento County has a plan to train additional staff as soon as the State training modules are made available and activate as needs are identified as follows:
 - a. Medical Reserve Corp Volunteers - 50
 - b. Other programs within the Department of Health Services – 50
 - c. Other County Departments such as Environmental Management and Probation– 30
 - d. Sacramento State and Chico State student nurses – 30
 - e. Sacramento State students in Public Health programs – 30
 - f. Other volunteers and college students – 30

Total additional: 220 above the current 30 = 250

Sacramento County will use the State data management system when it is made available.

Sacramento County meets this criterion

- o Availability of temporary housing units to shelter at least 15% of county residents experiencing homelessness in case of an outbreak among this population requiring isolation and quarantine of affected individuals. Please describe the county's plans to support individuals, including those experiencing homelessness, who are not able to properly isolate in a home setting by providing them with temporary housing (including access to a separate bathroom, or a process in place that provides the ability to sanitize a shared bathroom between uses), for the duration of the necessary isolation or quarantine period. Rooms acquired as part of Project Roomkey should be utilized.

1. In 2019, the Sacramento County Point In Time count was 5,570 individuals identified as experiencing homelessness including:
 - a. 1,670 were identified as sheltered
 - b. 3,900 were identified as unsheltered
2. 15% of the total above would mean the County would need to have 836 available units. Through the motel efforts and trailer efforts below is the increased units just in relation to the COVID-19 crisis:
 - a. Motels (active) 546
 - b. Trailers (active) 60
 - c. 3 existing shelters expanded by 80
3. Total additional shelter beds: 686
4. The above total is just the expansion in relation to COVID-19 and does not account for the shelter capacity currently within Sacramento County. Of the current County and City funded contracts there is a total of 860 beds. This brings the grand total to 1,546 after the expansion. There are also additional shelter beds available through other funded agencies.
5. The overall COVID-19 Homeless Response Plan has identified an immediate increase of shelter by nearly 1100 units including a total of 850 motel rooms.

Sacramento County meets this criterion

- **Hospital capacity.** A determination must be made by the county that hospital capacity, including ICU beds and ventilators, and adequate PPE is available to handle standard health care capacity, current COVID-19 cases, as well as a potential surge due to COVID-19. If the county does not have a hospital within its jurisdiction, the county will need to address how regional hospital and health care systems may be impacted by this request and demonstrate that adequate hospital capacity exists in those systems. The county must attest to:
 - County (or regional) hospital capacity to accommodate COVID-19 positive patients at a volume of at a minimum surge of 35% of their baseline average daily census across all acute care hospitals in a county. This can be accomplished either through adding additional bed capacity or decreasing hospital census by reducing bed demand from non-COVID-19 related hospitalizations (i.e., cancelling elective surgeries). Please describe how this surge would be accomplished, including surge census by hospital, addressing both physical and workforce capacity.

Sacramento County is served by the following major hospitals:

- UC Davis Medical Center
- Sutter Medical Center
- Mercy San Juan Medical Center
- Mercy Hospital Folsom
- Mercy General
- Methodist Hospital
- Kaiser Sacramento
- Kaiser South Sacramento Medical Center
- VA Medical Center Sacramento

Sacramento County hospitals have the following combined bed capacity:

- 2,385 licensed beds
- 998 surge beds

This equates to a 41.8% surge capacity. Currently, the hospitals have been operating at 30 to 50% bed capacity, so there is capacity for a surge. More capacity can be created if needed by cancellation of elective procedures and also use of the Alternative Care Site at the Sleep Train Arena.

Sacramento County meets this criterion

- County (or regional) hospital facilities have a robust plan to protect the hospital workforce, both clinical and nonclinical, with PPE. Please describe the process by which this is assessed.

A survey was distributed to the Emergency Preparedness Coordinators of each hospital to establish a readiness plan for surge. All Sacramento County hospitals indicated the following measures as part of their surge plan:

- Pre-established unit or area designated for COVID-19 suspect or confirmed patients
- Identification or conversion of alternate care space or facility to increase bed capacity
- Dedicated staff to care for COVID-19 patients
- Access to labor pools, registries and/or other staffing sources to assure appropriate ratios in care
- Procurement strategy to source PPE needed to protect workforce

Sacramento County meets this criterion

- **Vulnerable populations.** A determination must be made by the county that the proposed variance maintains protections for vulnerable populations, particularly those in long-term care settings. The county must attest to ongoing work with Skilled Nursing Facilities within their jurisdiction and describe their plans to work closely with facilities to prevent and mitigate outbreaks and ensure access to PPE:
 - Describe your plan to prevent and mitigate COVID-19 infections in skilled nursing facilities through regular consultation with CDPH district offices and with leadership from each facility on the following: targeted testing and patient cohorting plans; infection control precautions; access to PPE; staffing shortage contingency plans; and facility communication plans. This plan shall describe how the county will (1) engage with each skilled nursing facility on a weekly basis, (2) share best practices, and (3) address urgent matters at skilled nursing facilities in its boundaries.

1. Sacramento County has been working closely with the SNFs to prevent and mitigate COVID-19 infections in SNFs through implementation of the following actions;
 - a. Establish weekly calls for facilities within the County to answer questions and review new guidelines
 - b. Send out new guidelines released by CDPH through the CAHAN (California Health Alert Network) system
 - c. Provide county-specifics guidance and protocols through the CAHAN system
 - d. Receive reports of new positives. Contact facility administrators whenever a positive case is identified in a facility to provide technical assistance for cohorting and isolation, as well as conduct contact tracing
 - e. Provide PPE for facilities for short-term needs while awaiting supplies from the regular channels
 - f. In collaboration with CDPH District office, contact facilities to provide technical assistance on infection control measures
 - g. Review and provide technical assistance on facility mitigation plans
 - h. Provide consultation on case transfers from acute care facilities
 - i. Implement expanded testing for all facilities. Coordinate and provide testing at the facilities in collaboration with the Medical Integrated Health units for both residents and staff.

Sacramento County meets this criterion

- o Skilled nursing facilities (SNF) have >14-day supply of PPE on hand for staff, with established process for ongoing procurement from non-state supply chains. Please list the names and contacts of all SNFs in the county along with a description of the system the county must track PPE availability across SNFs.

There are 37 facilities in Sacramento County. A list of all SNFs in Sacramento County can be found in Attachment 6. Of the 37 facilities, 35 of them are either receiving a direct shipment from FEMA within the next ten days and/or indicated that they have a 14-day PPE supply on hand. Sacramento County Public Health has adequate PPE to provide to the other two facilities if needed.

Sacramento County has regular contact with local SNFs through the Sacramento Area Skilled Nursing Mutual Aid Program. We have the ability to poll for needs and available beds.

SNFs are trained to submit Situation Reports and Resource Requests to the MHOAC

Sacramento County meets this criterion

- **Sectors and timelines.** Please provide details on the county's plan to move through Stage 2. These details should include which sectors and spaces will be opened, in what sequence, on what timeline. Please specifically indicate where the plan differs from the state's order. Any sector that is reflective of Stage 3 should not be included in this variance because it is not allowed until the State proceeds into Stage 3. For additional details on sectors and spaces included in Stage 2, please see <https://covid19.ca.gov/industry-guidance/> for sectors open statewide and <https://covid19.ca.gov/roadmap-counties/> for sectors available to counties with a variance.

Please see Attachment 8 that outlines the Sectors and timelines for phases of Stage 2. Stage 2a aligns with the State Health Officer order. Stage 2b is the plan for accelerated re-opening. Businesses will be permitted to re-open as guidelines are released by CDPH for each sector.

In order to allow for a safe and cautious reopening, Stage Two will be implemented in two parts: A and B. A number of factors were considered in deciding which category of business or community activity could be resumed, and to what extent. These factors included:

- Risk of disease transmission during the activity
- Number of people who could potentially be infected during the activity
- Benefit or impact of resuming an activity on other aspects of the community
- State of California Stages of Reopening

Please see Attachment 8 for the Plan to re-open. Once the attestation is submitted, Sacramento County will issue an updated Health Officer order to allow businesses listed in stages 2a and 2b to re-open after implementing social distancing protocols according to sector-specific guidelines provided by CDPH.

Sacramento County meets this criterion

- **Triggers for adjusting modifications.** Please share the county metrics that would serve as triggers for either slowing the pace through Stage 2 or tightening modifications, including the frequency of measurement and the specific actions triggered by metric

changes. Please include your plan, or a summary of your plan, for how the county will inform the state of emerging concerns and how it will implement early containment measures.

Please see Attachment 9 for the triggers for considering modifications. Sacramento County will continue doing the following:

1. Monitor case and death counts daily and update the Epidemiology Dashboard
2. Continue regular communication with stakeholders, including the hospital systems and LTCFs to monitor trends
3. Receive reports of positive cases and conduct contact investigation and contact tracing
4. Continue monitoring surge capacity and PPE needs of Healthcare facilities and LTCFs
5. Continue coordination with neighboring counties and with CDPH
6. Continue updating guidelines as needed when updated by CDPH and CDC

Sacramento County meets this criterion

- **COVID-19 Containment Plan**

Please provide your county COVID-19 containment plan or describe your strategy to create a COVID-19 containment plan with a timeline.

The containment plan is still being developed, although parts of it are already being implemented. The containment plan is being develop in collaboration with stakeholders and partners and consist of the following major principles:

- A) Expanded testing and surveillance
- B) Rapid detection, contact investigation and contact tracing of new cases
- C) Management and prevention of infection in congregate settings
- D) Protecting the vulnerable population such as the elderly and those with underlying conditions
- E) Acute care surge capacity
- F) Protection of essential workers including healthcare workers and first responders

While not exhaustive, the following areas and questions are important to address in any containment plan and may be used for guidance in the plan’s development. This containment plan should be developed by the local health officer in conjunction with the hospitals and health systems in the jurisdiction, as well as input from a broad range of county stakeholders, including the County Board of Supervisors. Under each of the areas below, please indicate how your plan addresses the relevant area. If your plan has not yet been developed or does not include details on the areas below, please describe how you will develop that plan and your timeline for completing it.

Testing

- Is there a plan to increase testing to the recommended daily capacity of 2 per 1000 residents?
- Is the average percentage of positive tests over the past 7 days <8% and stable or declining?

- Have specimen collection locations been identified that ensure access for all residents?
- Have contracts/relationships been established with specimen processing labs?
- Is there a plan for community surveillance?

1. Daily testing volume will be increased in the following ways: a) setting up additional walk-in community clinics in different neighborhoods; b) surveillance testing in congregate settings including SNFs, homeless shelters and jails; c) loosening criteria for hospitals and clinics to test people who are asymptomatic.
2. With the loosening of criteria for testing to include asymptomatic individuals at the drive-thru clinic, community clinics and congregate settings, we expect to see a reduction in the average percentage of positives. It is currently estimated at 10 positives per 822 daily, which is 1.2% positive rate.
3. Residents may access testing at the drive-thru clinic and at three community clinics in at-risk neighborhoods. Additional community clinics will be set up in collaboration with UC Davis, National Guard, and expanded scope of paramedics. Residents may also access testing through their primary care provider or urgent care clinics.
4. Sacramento County Public Health Lab is able to process up to 100 tests a day. In addition, through a contract with Cal OES, we will have an additional lab run by the National Guard that will increase capacity. The County is able to utilize the UCSF lab through a State contract. The county has a contract with Quest Diagnostics and UC Davis for testing as well
5. A plan is in place for community surveillance through a) rapid detection, contact investigation and contact tracing; b) expanded testing in congregate settings; c) monitoring high-risk settings; and d) providing testing in community settings

Contact Tracing

- How many staff are currently trained and available to do contact tracing?
- Are these staff reflective of community racial, ethnic and linguistic diversity?
- Is there a plan to expand contact tracing staff to the recommended levels to accommodate a three-fold increase in COVID-19 cases, presuming that each case has ten close contacts?
- Is there a plan for supportive isolation for low income individuals who may not have a safe way to isolate or who may have significant economic challenges as a result of isolation?

1. There are currently 30 staff that are trained in both contact tracing and contact investigation. This is sufficient for the current case rate of 10 new cases a day, and up to 3 times the number of daily cases.
2. Public Health strives to hire a diverse workforce that is reflective of community racial, ethnic and linguistic diversity as much as possible. The team reflects those values.
3. We have a plan to train additional staff up to the 225 recommended staff from various resources, including additional Public Health staff, staff from other County departments, college students and volunteers through the Medical Reserve Corp. These will be trained using the on-line modules being provided by CDPH and supplemented with local on-the-job training. If there is a surge of

cases, or a large or complex outbreak, the trained staff will be activated to assist with contact tracing

4. The County has executed a plan using the Homeless taskforce to provide accommodation for people experiencing homelessness using motel rooms and trailers. Other individual needs will be assessed and identified through the contact tracing and will be met with assistance from the Office of Emergency Services/Emergency Operation Center or the Voluntary Organizations Active in Disaster (VOAD).

Living and Working in Congregate Settings

- How many congregate care facilities, of what types, are in the county?
- How many correctional facilities, of what size, are in the county?
- How many homelessness shelters are in the county and what is their capacity?
- What is the COVID-19 case rate at each of these facilities?
- Is there a plan to track and notify local public health of COVID-19 case rate within local correctional facilities, and to notify any receiving facilities upon the transfer of individuals?
- Do facilities have the ability to adequately and safely isolate COVID-19 positive individuals?
- Do facilities have the ability to safely quarantine individuals who have been exposed?
- Is there sufficient testing capacity to conduct a thorough outbreak investigation at each of these facilities?
- Do long-term care facilities have sufficient PPE for staff, and do these facilities have access to suppliers for ongoing PPE needs?
- Do facilities have policies and protocols to appropriately train the workforce in infection prevention and control procedures?
- Does the workforce have access to locations to safely isolate?
- Do these facilities (particularly skilled nursing facilities) have access to staffing agencies if and when staff shortages related to COVID-19 occur?

1. There are 920 Long-Term Care Facilities (LTCFs) in Sacramento currently housing 15,497 persons. This includes a) 571 Residential Care Facilities For the Elderly - 9,649 persons; b) 290 Adult Residential Facilities - 1,792 persons; c) Sub-Acute Psychiatric Facility – 28 persons; d) 37 Skilled Nursing Facilities - 3,914 persons; e) 21 Intermediate Care Facilities - 142 persons
2. There are two adult jails with a total census of about 3,595 (Last Public Health Inspection); one Youth Detention Facility (YDF) with total census of 118 (last Public Health inspection); and two State Prisons with a combined census of 5,297
3. There are 10 homeless shelters housing about 1,670 individuals
4. To date, 25 LTCFs have reported a total of 187 cases. The jails have reported one case; no reported cases in the YDF; and 2 reported cases in the State prison staff. There have been 3 cases reported among people experiencing homelessness.
5. Public Health has frequent communication with the Medical Director of the adult jails to get updates on PUIs and status of testing. Specimens are processed through the County Public Health Lab. The State Prison also reports cases to Public Health and Public Health is notified of transfers related to COVID-19.

6. LTCFs are developing mitigation plans to ensure that they are able to isolate positive individuals. The Homeless taskforce has designated trailers for isolating individuals experiencing homeless that are positive. The jails and YDF also have designated cells for isolation.
7. The facilities have plans for quarantining individuals that have been exposed.
8. Outbreak investigations are conducted in coordination with Public Health staff. Arrangements are in place to collect specimens on-site either through licensed staff or the Mobile Integrated Health units. Testing is conducted through the Public Health Lab that can run up to 100 tests daily.
9. Of the 37 LTCFs, 35 of them will receive 14-days' worth of PPE through FEMA. The facilities are able to submit requests for PPE through the MHOAC.
10. The facilities have policies and protocols in place for infection control and prevention. Public Health staff are available for consultation and technical assistance
11. The workforce would isolate at home if needed. If this is not possible, Public Health would request assistance from the Emergency Operations Center.
12. Facilities may hire additional staff through registries or submit a request to CDPH.

Protecting the Vulnerable

- Do resources and interventions intentionally address inequities within these populations being prioritized (i.e. deployment of PPE, testing, etc.)?
- Are older Californians, people with disabilities, and people with underlying health conditions at greater risk of serious illness, who are living in their own homes, supported so they can continue appropriate physical distancing and maintain wellbeing (i.e. food supports, telehealth, social connections, in home services, etc.)?

1. Resources are prioritized by need. Community clinics are being set up in at-risk neighborhoods to increase availability of testing.
2. The VOAD, in collaboration with religious institutions and food banks, reaches out to individuals at risk to offer support. Several religious institutions have set up a system to check on the elderly members, especially those that live alone and participate in food distribution.
3. The Department of Child, Family and Adult Services is implementing program to provide meals to seniors

Acute Care Surge

- Is there daily tracking of hospital capacity including COVID-19 cases, hospital census, ICU census, ventilator availability, staffing and surge capacity?
- Are hospitals relying on county MHOAC for PPE, or are supply chains sufficient?
- Are hospitals testing all patients prior to admission to the hospital?
- Do hospitals have a plan for tracking and addressing occupational exposure?

1. Hospital capacity, census, ventilator availability and surge capacity are all tracked through daily CDPH and MHOAC surveys. Summarized data is available on the County dashboard.
2. Hospitals are now able to fulfill PPE needs through their vendors and use the MHOAC when there is a delay in fulfilling an order.
3. Hospitals are making plans to ramp up testing. They are currently testing people with COVID-19 symptoms and those being admitted for surgery.
4. All hospitals have plans for screening, tracking, tracing and testing for occupational exposure and work in coordination with Public Health.

Essential Workers

- How many essential workplaces are in the county?
- What guidance have you provided to your essential workplaces to ensure employees and customers are safe in accordance with state/county guidance for modifications?
- Do essential workplaces have access to key supplies like hand sanitizer, disinfectant and cleaning supplies, as well as relevant protective equipment?
- Is there a testing plan for essential workers who are sick or symptomatic?
Is there a plan for supportive quarantine/isolation for essential workers?

1. A Health Officer Order issued on April 7 defines "Essential Activities", "Essential Business", "Essential Governmental Functions", and "Essential Infrastructure" and provides stay-at-home guidance for each. Subsequent Health Officer Orders provide protocols and requirements for safely re-opening. Guidance for businesses have been issued (Attachment Additional guidance will be provided for other sectors of commerce and society such as schools.
2. The County Health Officer order includes a protocol for modifications for social distancing (Attachment 3).
3. Essential workplaces are able to purchase cleaning supplies and disinfectants from their vendors
4. Essential workers that are sick or symptomatic may register for testing through the drive-thru, contact their healthcare provider, or contact Public Health for assistance if otherwise unable to access testing.
5. Workers can isolate at home. Healthcare workers may access hotel rooms through the MHOAC for self-isolation. If they are unable to do so safely, Public Health will request assistance and support from the EOC

Special Considerations

- Are there industries in the county that deserve special consideration in terms of mitigating the risk of COVID-19 transmission, e.g. agriculture or manufacturing?
- Are there industries in the county that make it more feasible for the county to increase the pace through Stage 2, e.g. technology companies or other companies that have a high percentage of workers who can telework?

The County is working to develop guidelines for industries that are able to open in Stage 2 and provide technical assistance.

Community Engagement

- Has the county engaged with its cities?
- Which key county stakeholders should be a part of formulating and implementing the proposed variance plan?
- Have virtual community forums been held to solicit input into the variance plan?
- Is community engagement reflective of the racial, ethnic, and linguistic diversity of the community?

1. Public Health provides updates to the cities and the cities administration participate in weekly Operational Area conference calls. Public Health also provides city-specific information when necessary, concerning clusters, deaths or outbreaks. Public Health provides consultation and technical assistance to address issues pertaining to State guidance and Health Orders. Public Health has coordinated with city officials on enforcement issues and management of outbreaks.
2. Stakeholders include city and county management, school superintendents, hospital council, business leaders from the different sectors, and community leaders.
3. The County has held several conference calls with various stakeholders to develop plans for safe re-opening. The county will continue to seek input for further development of the containment plan
4. Community engagement started with the Chinese and African American communities and church leaders. Other stakeholders will also be approached for input.

Relationship to Surrounding Counties

- Are surrounding counties experiencing increasing, decreasing or stable case rates?
- Are surrounding counties also planning to increase the pace through Stage 2 of California’s roadmap to modify the Stay-at-Home order, and if so, on what timeline? How are you coordinating with these counties?

- What systems or plans are in place to coordinate with surrounding counties (e.g. health care coalitions, shared EOCs, other communication, etc.) to share situational awareness and other emergent issues.
- How will increased regional and state travel impact the county's ability to test, isolate, and contact trace?

1. Counties in the greater Sacramento region have had fewer cases than Sacramento County, and are experiencing decreasing rates. Many have already submitted attestations for the variance
2. Counties in the greater Sacramento Region communicate on conference calls on a regular basis to coordinate plans.
3. The county is preparing to expand testing, contact investigation and contact tracing in anticipation of increased travel.

In addition to your county's COVID-19 VARIANCE ATTESTATION FORM, please include:

- Letter of support from the County Board of Supervisors
- Letter of support from the local hospitals or health care systems. In the event that the county does not have a hospital or health care system within its jurisdiction, a letter of support from the relevant regional health system(s) is also acceptable.
- County Plan for moving through Stage 2

All documents should be emailed to Jake Hanson at Jake.Hanson@cdph.ca.gov.

I Olivia Kasirye, hereby attest that I am duly authorized to sign and act on behalf of the County of Sacramento. I certify that Sacramento County has met the readiness criteria outlined by CDPH designed to mitigate the spread of COVID-19 and that the information provided is true, accurate and complete to the best of my knowledge. If a local COVID-19 Containment Plan is submitted for Sacramento County, I certify that it was developed with input from the County Board of Supervisors/City Council, hospitals, health systems, and a broad range of stakeholders in the jurisdiction. I acknowledge that I remain responsible for implementing the local COVID-19 Containment Plan and that CDPH, by providing technical guidance, is in no way assuming liability for its contents.

I understand and consent that the California Department of Public Health (CDPH) will post this information on the CDPH website and is public record.

Printed Name Olivia Kasirye MD MS

Signature 

Position/Title County Health Officer

Date 5/19/2020

Attachment 1: Sacramento County COVID-19 Hospitalization Epi Stability Data

Figure 1: Total Daily Hospitalized COVID-19 Cases, Sacramento County

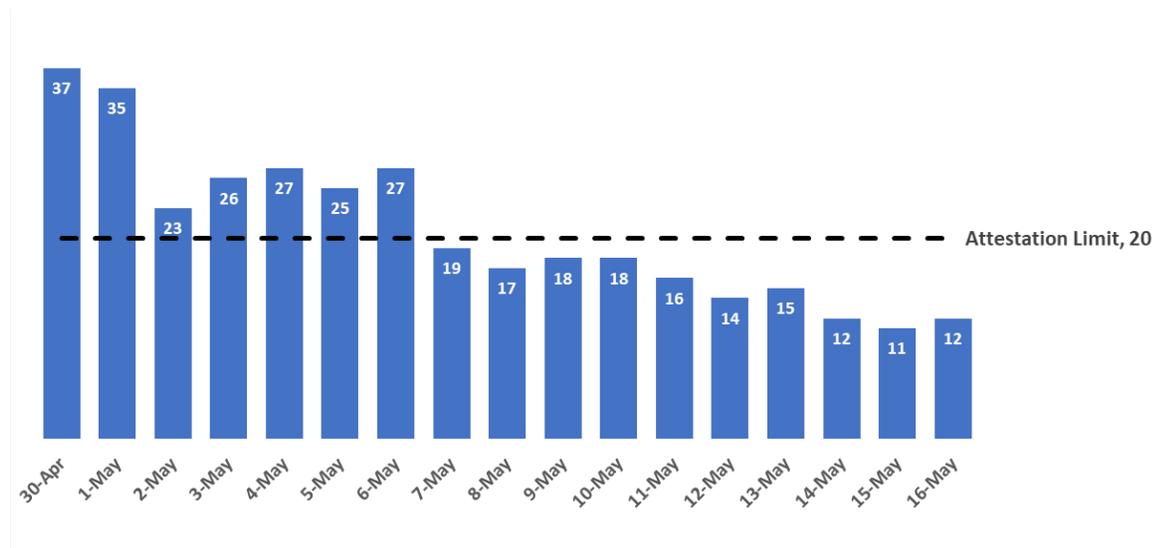


Table 1: Daily Percent Change in Hospitalized COVID-19 Cases, Sacramento County

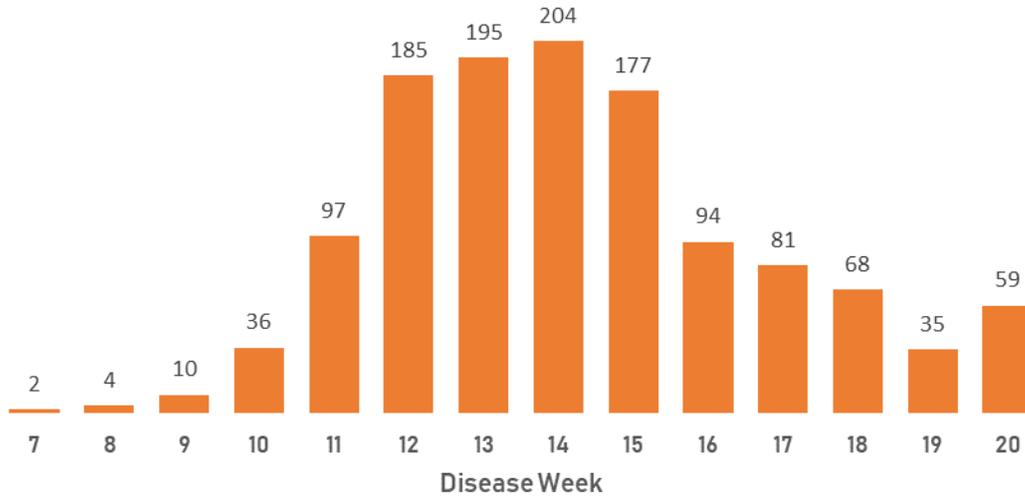
Date	Number of hospitalized COVID-19 cases	Percent change from prior day
May 10, 2020	18	0.0%
May 11, 2020	16	-11.1%
May 12, 2020	14	-12.5%
May 13, 2020	15	7.1%
May 14, 2020	12	-20.0%
May 15, 2020	11	-8.3%
May 16, 2020	12	9.1%
Seven-day Average Daily Percent Change: - 5.1%		

Source: CDPH Snowflake Data obtained 5.18.2020.

Note: Data through disease week 20 (ending 5/16/2020). Counts include confirmed cases only.

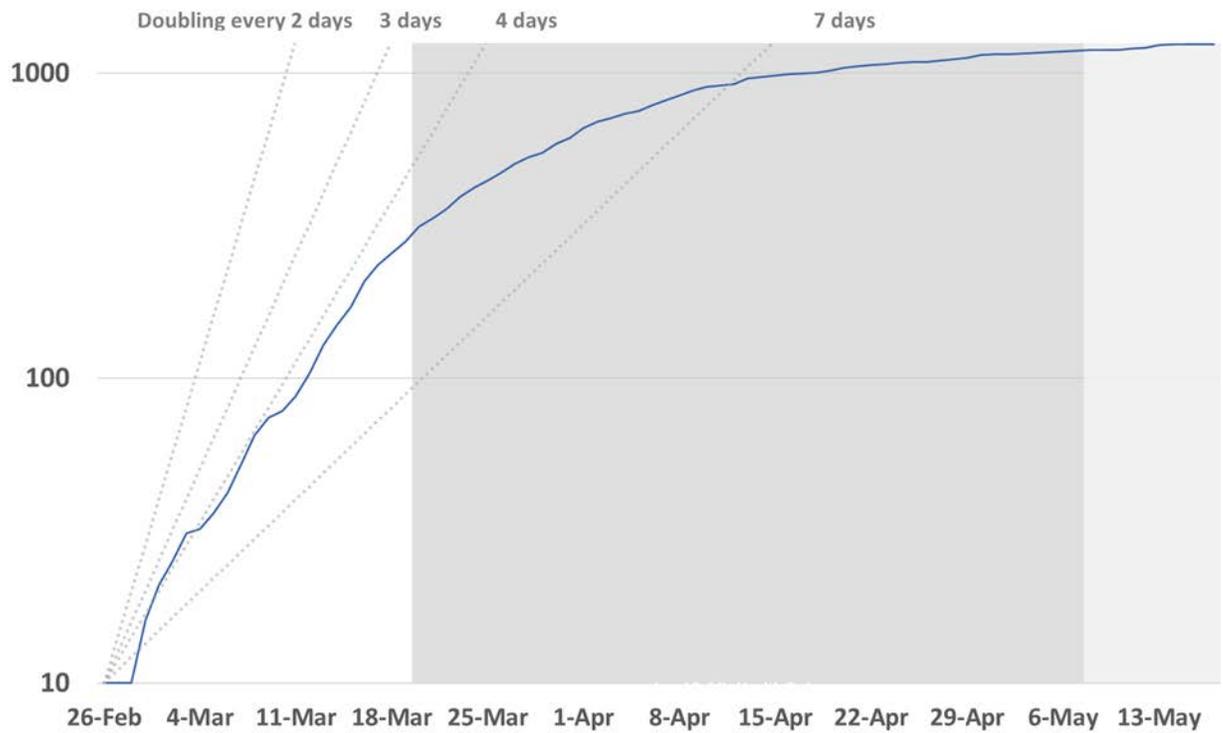
Attachment 2: Sacramento County COVID-19 Epi Stability Data – case count

Figure 1: Sacramento County COVID-19 Epidemic Curve by Disease Week*



* Data through disease week 20 (ending 5/16/2020). Cases displayed by episode date, extracted from CalREDIE on 5/18/2020

Figure 2: Sacramento County COVID-19 Cases on Logarithmic Scale





County of Sacramento

Appendix A: Social Distancing Protocol

Business name:

Facility Address:

Approximate gross square footage of space open to the public:

Businesses must implement all applicable measures listed below, and be prepared to explain why any measure that is not implemented is inapplicable to the business.

Signage:

Post signs at each public entrance to inform employees and customers that they should:

- Avoid entering the facility if they have a cough or fever
- Maintain a minimum six-foot distance from one another
- Sneeze and cough into a cloth or tissue or one's elbow
- Not shake hands or engage in unnecessary physical contact

Display/post a copy of this Social Distancing Protocol at each public entrance.

Measures to Protect Employee Health (check all that apply to the facility):

Everyone who can carry out their work duties from home has been directed to do so.

All employees have been told not to come to work if they are sick.

Symptom checks are conducted before employees may enter the work space.

All desks or individual work stations are separated by at least six feet.

Break rooms, bathrooms and other common areas are being disinfected frequently on the following schedule:

- Break rooms
- Bathrooms
- Other

Disinfectant and related supplies are available to all employees at the following location(s):

Hand sanitizer effective against COVID-19 is available to all employees at the following location(s):

Soap and water are available to all employees at the following location(s):

Copies of this Protocol have been distributed to all employees.

Optional - Describe other measures:

Measures to Keep People At Least Six Feet Apart (check all that apply to the facility):

Placing signs outside reminding people to stay at least six feet apart, including when in line.

Placing tape or other markings at least six feet apart in customer line areas inside the store and on sidewalks at public entrances, with signs directing customers to use the markings to maintain distance.

Separate order areas from delivery areas to prevent customers from gathering.

All employees have been instructed to maintain at least six feet distance from customers and each other; except employees may momentarily come closer when necessary to accept payment, deliver goods or services, or as otherwise necessary.

Optional - Describe other physical distancing measures:

Measures to Prevent Unnecessary Contact (check all that apply to the facility):

Preventing people from self-serving any items that are food related

Lids for cups and food-bar type items are provided by staff, not to customers to grab.

Bulk-item food bins are not available for customer self-service use.

Not permitting customers to bring their own bags, mugs, or other reusable items from home.

Providing for contactless payment systems or, if not feasible, sanitizing payment systems regularly.

Describe:

Optional - Describe other measures (e.g. senior only hours):

Measures to Increase Sanitization (check all that apply to the facility):

Disinfecting wipes that are effective against COVID-19 are available near shopping carts and baskets.

Employee(s) are assigned to disinfect carts and baskets regularly.

Hand sanitizer, soap and water, or effective disinfectant is available to the public at the following:

At or near the entrance to the facility

At checkout counters

Any other areas where people have direct interactions inside or outside

Disinfecting all payment portals, pens, and styluses after each use.

Disinfecting all high-contact surfaces frequently.

Optional - Describe other measures:

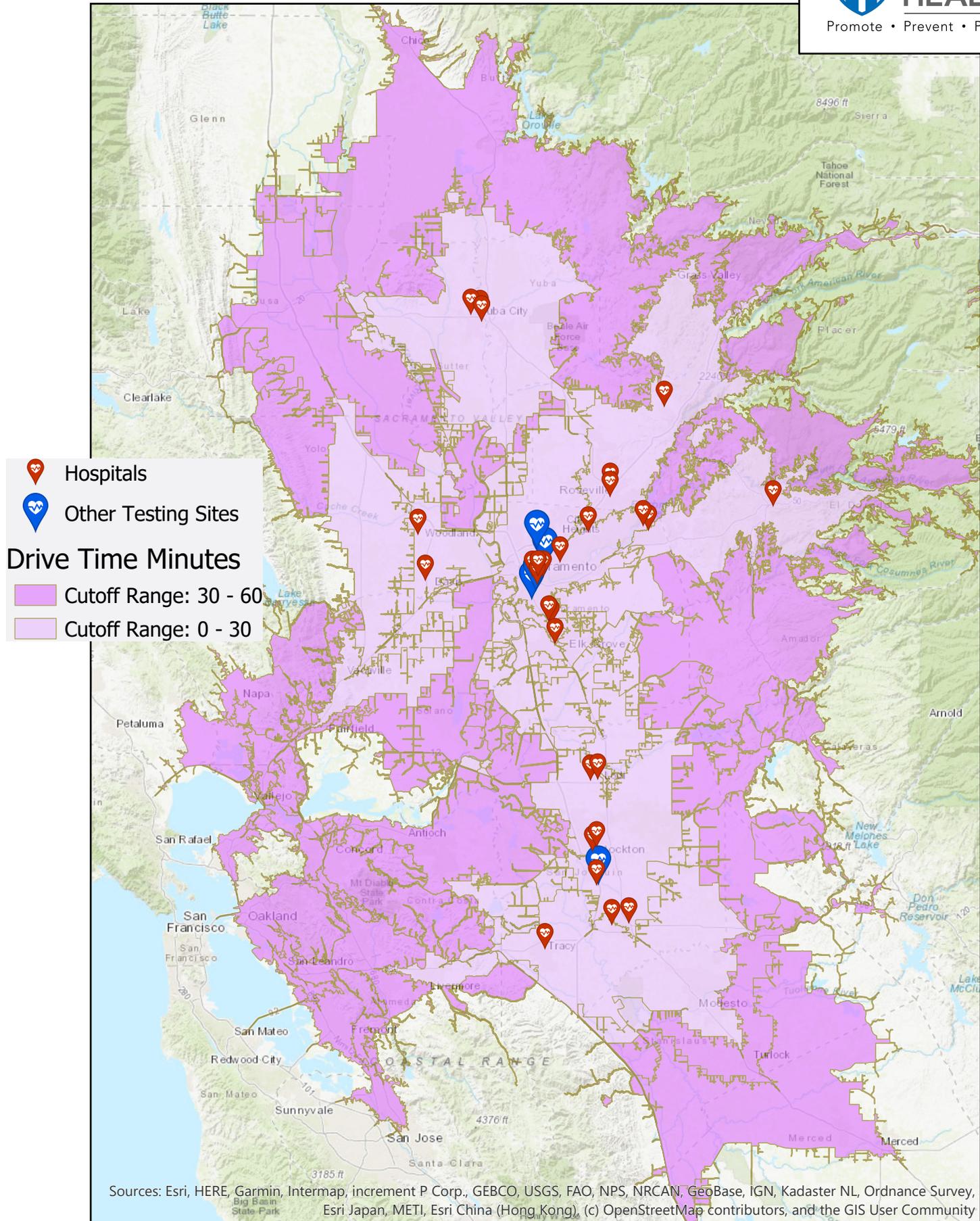
* Any additional measures not included on this form should be listed on separate pages and attached to this document.

List the person to contact with any questions or comments about this protocol:

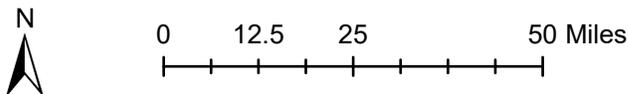
Name:

Phone Number

Sacramento Region Covid19 Test Sites with Drive Time Buffer Areas in Minutes



Sources: Esri, HERE, Garmin, Intermap, increment P Corp., GEBCO, USGS, FAO, NPS, NRCAN, GeoBase, IGN, Kadaster NL, Ordnance Survey, Esri Japan, METI, Esri China (Hong Kong), (c) OpenStreetMap contributors, and the GIS User Community



Facility Name	Administrator	Email	Phone
ACC CARE CENTER	Tamara Kario	tkario@accsv.org	(916) 393-9020
ADVANCED HEALTH CARE OF SACRAMENTO	Jon Walker	Jon.walker@ahc.us	(916) 758-6300
AMERICAN RIVER CENTER	Brandon Stroughter	brandon.stroughter@americanrivercc.com	(916) 481-6455
APPLEWOOD POST ACUTE	Joy Sanders, RN	don@applewoodpostacute.com	(916) 446-2506
ARDEN POST ACUTE REHAB	Michael Stanton	Administrator@ardenpostacute.com	(916) 481-5500
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COLLEGE OAK NURSING AND REHABILITATION CENTER	Randy Balecha	rbalecha@cypressh.com	(916) 481-7434
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FOLSOM CARE CENTER	Julia E Trujillo	jtrujillo@folsomcarecenter.com	(916) 985-3641
GRAMERCY COURT	Dan Bushnell	danbushnell@lifegen.net	(408) 710-5916
MANORCARE HEALTH SERVICES CITRUS HEIGHTS	Terri Ballesteros	Terri.ballesteros@hcr-manorcare.com	(916) 967-2929
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SAINT CLAIRE'S NURSING CENTER SACRAMENTO	Kenneth Blankenfield	rblankenfeld@kalestahc.com	(916) 580-5511
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WINDSOR EL CAMINO CARE CENTER	Ali Ballout	ELCADON2@windsorcares.com	(916) 482-0465
WINDSOR ELK GROVE CARE AND REHABILITATION CENTER	Kristine Perry	Elkadmin@windsorcares.com	(916) 685-9525
WOODSIDE HEALTHCARE CENTER	Doug Hawkins	Dhawkins@cypressh.com	(916) 927-9300

**Sacramento County Public Health
Variance to Stage 2
Sectors and Timeline**

Category	Stage One Controlling the Spread	Stage Two Part A Lower Risk Reopen some lower risk workplaces with adaptations.	Stage Two Part B Lower Risk and Medium Risk Reopen additional lower and some medium risk
Timeline	Implementation date: 03/19/2020 05/01/2020	Implementation date: 05/07/2020	Implementation date: 05/22/2020
Essential Services	Open/Operating	Open/Operating	Open/Operating
Other Government			Open public lobbys such as WIC, DHA
Transportation			Resume full public transportation with significant safety protocols
Hospitality	Restaurants: Take-out & delivery only Food Trucks Open		Restaurants dine-in ¹
Healthcare	Elective procedures & Preventive services		Dental-Preventive Care
Personal Care			Car washes, pet grooming
Retail		Retail open for curbside pick-up including: <ul style="list-style-type: none"> • Book Stores • Florists • Sporting Good • Clothing • Libraries 	Micro enterprises retail/storefront open*
Private Enterprise Manufacturing, Suppliers, Distributors		Manufacturing/ suppliers of retail curbside pick-up	Micro Enterprise* Agriculture, food & beverage cultivation, process & distribution

Attachment 7 – Sectors and Timeline

Category	Stage One Controlling the Spread	Stage Two Part A Lower Risk Reopen some lower risk workplaces with adaptations.	Stage Two Part B Lower Risk and Medium Risk Reopen additional lower and some medium risk
			open for retail by appointment only. Businesses that supply/support Essential Businesses open by appointment only
Service Industry	Real Estate restrictions eased, Banks		
Professional Services			Plumbers, electricians, exterminators* Arborists, landscapers, gardeners, etc.
Offices/workplace	Telework	Encourage telework Reopen 1-2 person offices	Reopen small offices when telework is not possible*
Schools Child/Day Care	Closed	Closed	Child Care Day Care Family Day Care ²
Religious/Cultural	Closed	Closed	Drive through religious services allowed* No gatherings allowed including small group exercise
Recreation	Open some public spaces: <ul style="list-style-type: none"> • Dog parks, • Tennis courts • Beaches 		Outdoor recreation*
Entertainment - Indoor Leisure			Outdoor Museums, Art Galleries, Theaters ⁴
Large Outdoor Venues			Drive through graduation ceremonies

Attachment 7 – Sectors and Timeline

*All Categories/Sectors implement strict social distancing, personal protective equipment and face covering as appropriate

Category/Venue Specific Guidance

1. Restaurants –

- a. Reduced capacity – tables at least 6 feet apart
- b. Household members only dine together
- c. Staff wear face coverings
- d. Disposable menus
- e. Other standard restrictions – prefer no cash; frequently clean high-contact surfaces; 6 feet apart

2. Child Care

- a. Implement social distancing strategies
- b. Intensify cleaning and disinfection efforts
- c. Modify drop off and pick up procedures
- d. Implement screening procedures up arrival
- e. Maintain an adequate ratio of staff to children to ensure safety.
<https://www.cdc.gov/coronavirus/2019-ncov/community/schools-childcare/guidance-for-childcare.html>

3. Outdoor Theaters/Venues

- a. Multiple skipped seats
- b. Deep cleaning
- c. Face coverings
- d. Other standard restrictions – prefer no cash; frequently clean high-contact surfaces; 6 feet apart

Definitions

1) Private Enterprise

- a. Micro Enterprise – no more than 10 employees
- b. Small Enterprise – generally those with fewer than 50 employees
- c. Large Enterprise – 50 or more employees

Sacramento will follow the Stage 2 set by the State Resilience Roadmap. Businesses will be asked to refer to the State website to determine those that are permitted.

Sacramento County Plan for Moving Through Stage 2

The purpose of this plan is to provide a framework for Sacramento County reopening of sectors of the community. The goal is to continue to mitigate the spread of COVID-19 to the greatest extent possible while also addressing the need to gradually reopen the economy and vital services in a safe manner. Our approach strives to balance the need to begin to reopen with continuing to safeguard the health of the community and in particular to protect high risk individuals. Decisions to relax restrictions will be data-driven, based on current best practices and guidance; and aligned with California’s Roadmap to Modify the Stay-At-Home Order. This plan is a framework only and is not prescriptive and may be adjusted, adapted based on current and evolving information and circumstances.

REOPENING FRAMEWORK

The following sections describe the key principles and concepts on which our reopening framework is based.

Risk Assessment

The determination of risk level is based on the: 1) likelihood or probability that an action will result in increased transmission; 2) along with the consequences or impact that increased transmission would have on individuals or communities. Our current scientific understanding of COVID-19 indicates that transmission occurs primarily through prolonged close contact. Therefore, situations where close contact is minimal will be lower risk settings.

A third consideration is the ability to implement mitigation measures that can decrease both the likelihood and consequences of transmission. A setting that is considered to be high risk because of likelihood or consequences of transmission, may be able to reduce the risk level through targeted mitigation steps. Mitigation measures will vary depending on the setting but generally, the following measures are effective in reducing risk of infection in any setting.¹

- Physical Distancing - reducing the number of people present in a retail or work space; and maintaining a distance of at least 6 feet between people who are present.
- Sick Leave – supporting and allowing employees to remain at home if they are sick or have been in close contact with someone who is sick.
- Physical barriers – creating physical barriers between people when possible.
- Wear nonmedical face coverings

Attachment 8 – Plan for Moving Through Stage 2

Communication

Throughout all stages of our reopening plan, community engagement and communication are critical components. Clear and regular communication is essential to ensuring that the public and business community understand the limits of each phase and accompanying regulations and mitigation measures. In turn, an informed public is more likely to continue to act responsibly to protect themselves and others, and comply with new requirements and recommendations. Particularly in this current climate of fear, uncertainty and change, regular communication is essential to inform, reassure, and manage expectations. Sacramento County routinely uses various modes of communication including webpages, press releases, and media interviews to inform and updates the public. Sacramento County Public Health (SCPH) established a bi-lingual English and Spanish COVID-19 Hotline, and collaborates with 211 and 311 to provide information in additional languages.

Prevention and Protection

All Sacramento County residents have an important role and responsibility to take measures to protect themselves and others. Until there is an effective vaccine or treatment, it is crucial to continue community interventions to suppress the spread of COVID-19 throughout all phases of reopening and recovery. While restrictions on movement and travel will be eased, Sacramento County residents and business are asked to adopt and follow prevention measures. General descriptions of these practices are described below. Additional, sector-specific guidance is provided through separate communication pieces such as attachments to Health Officer Orders.²

Vulnerable Populations

Evidence shows that those who are elderly and/or have chronic medical conditions are at increased risk for serious illness if exposed to COVID-19. Persons at high risk for serious complications of COVID-19 should continue to practice extreme caution and safety measures by staying in their residence as much as possible throughout all phases of reopening.

(<https://www.cdc.gov/coronavirus/2019-ncov/need-extra-precautions/people-at-higher-risk.html>).

Individuals

Individuals should continue to: 1) stay home as much as possible; 2) practice social distancing; 3) follow good hygiene and cleaning practices; 4) stay at home when sick and avoid others who are sick; and 5) wear face coverings when in public and not able to practice social distancing.

Businesses/Employers

Businesses and employers are required to: 1) allow employees to work remotely as much as possible; 2) complete and implement “Social Distancing Protocol” which includes safety

Attachment 8 – Plan for Moving Through Stage 2

measures for employees and customers; and 3) implement additional practices appropriate for specific types of businesses, such as screening employees for illness and exposure.

Continuous Monitoring and Evaluation

Key indicators will continue to be monitored, and trends will be evaluated to inform data-driven decisions to move from one Stage to the next. Additionally, if measures indicate an increase in COVID-19 cases, then Sacramento County may resume stricter containment and/or mitigation measures.

Sacramento County will continue doing the following:

1. Monitor case and death counts daily and update the Epidemiology Dashboard
2. Continue regular communication with stakeholders, including the hospital systems and Long Term Care Facilities (LTCFs) to monitor trends and capacity and anticipate
3. Continue monitoring surge capacity and PPE needs of Healthcare facilities
4. Continue coordination with neighboring counties
5. Continue updating guidelines as needed when updated by CDPH and CDC

See *Sacramento County Triggers for Modification of Reopening* for a description of the triggers that may indicate that modifications to our reopening process may be warranted.

PHASED APPROACH

Based on potential risk, Sacramento County's strategy for easing restrictions of the Stay At Home order is a gradual lifting of restrictions implemented in four phases. This phased strategy may be adjusted as COVID-19 conditions evolve. As described above, a continuous process of disease surveillance and monitoring; in conjunction with the capacity to test for COVID-19, conduct contact tracing, surge healthcare, and protect high risk/vulnerable populations will guide movement from one Stage to the next.

Moving Through Stage Two

In order to allow for a safe and cautious reopening, Stage Two will be implemented in two parts: A and B. A number of factors were considered in deciding which category of business or community activity could be resumed, and to what extent. These factors included:

- Risk of disease transmission during the activity
- Number of people who could potentially be infected during the activity
- Benefit or impact of resuming an activity on other aspects of the community
- State of California Stages of Reopening

Health Officer Orders will be released to announce and explain each new phase of reopening. These Orders, along with sector specific requirements, and general guidance and information, will be posted on the County websites.

Attachment 8 – Plan for Moving Through Stage 2

Below is an overview of the sectors and venues to reopen during parts A and B of Stage Two. Additional information is provided in “Sectors and Timeline”.

Stage 2A – Reopen Some Lower Risk Businesses and Workplaces With Adaptations

Individuals and Community

- Continue to practice physical distancing – When in public spaces, maximize physical distance from others (at least 6 feet).
- Wear face coverings when social distancing is not possible
- Stay home if sick
- Practice good hygiene-wash hands frequently with soap and water (use hand sanitizer if soap and water are not available)
- Cover coughs and sneezes
- Avoid touching eyes, nose and mouth with unwashed hands
- Disinfect surfaces and objects regularly

Social Settings – Gatherings should be limited to persons who live in the same household.

Vulnerable (high risk) Populations - Continue to practice extreme caution and safety measures by staying at-home as much as possible.

Non-essential travel is discouraged

Work and Business

Employers must develop a physical distancing plan that will provide for adequate physical distancing. Information and a plan template will be provided by SCPH.

- Telework continues to be encouraged.
- Small businesses (1 to 2 person offices) that cannot telework can open.

Businesses

- Small retail stores: book stores, sporting goods, clothing, florists, supplies, and libraries may open to provide curbside pick-up.
- Restaurants – takeout and delivery only

Healthcare and Medical - Preventive Services and elective surgeries as clinically appropriate

Recreation-Dog parks, tennis courts and beaches open

Stage 2B – Reopen Additional Lower Risk and Some Medium Risk Businesses and Workplaces With Adaptations

Individuals and Community- Continue to practice physical distancing and other safety measures described in Stage 2A.

Social Settings –gatherings limited to persons who live in the same household
Special ceremonies and events (graduations) may be conducted only as drive through events.

Vulnerable (high risk) Populations- Continue to practice extreme caution and safety measures by staying at-home as much as possible.

Faith-Based/Religious Services – drive-in only

Transportation-Full service public transportation may resume with safety precautions

Work and Business

All enterprises and employers must develop a physical distancing plan that will provide for adequate physical distancing. Information and a plan template will be provided by SCPH.

- Telework continues to be encouraged.
- Close or limit capacity in common areas such as break rooms and meeting rooms in order to provide for physical distancing.
- Provide protection and accommodation to employees who are high risk for COVID-19.
- Ensure sick employees remain at home or go home immediately if they become ill at work.
- Disinfect surfaces and objects regularly

Businesses –

Owners and operators should limit the number of staff and patrons in the building at any time. Ideally, less than 10 people in a small store or office. Limit contact as much as possible while providing services such as provide curb-side pick-up, and stagger appointments.

The following may reopen utilizing appropriate social distancing and other infection control measures. See “Reopening Guidelines for Businesses and Employers” for details.

- Micro enterprise
- Retail/storefront open
- Agriculture, food and beverage cultivation, process and distribution open
- Businesses that supply/support essential businesses open by appointment only
- Restaurants may resume dine-in seating with reduced capacity.

Attachment 8 – Plan for Moving Through Stage 2

Professional Services

- Plumbers, electricians, landscapers, etc. may resume using social distancing and personal protective equipment.
- Child Care and Day Care

Health and Medical Care

- Preventive Services and elective surgeries as clinically appropriate
- Medical and dental offices may reopen.

Recreation

- Outdoor recreation may resume with social distancing

References

1. Johns Hopkins Bloomberg School of Public Health; Public Health Principles for a Phased Reopening During COVID-19: Guidance for Governors, 2020
2. California COVID19 Resilience Roadmap <https://covid19.ca.gov/roadmap/>
3. Office of the Governor; Safe Start Washington: A Phased Approach to Recovery, May 4, 2020

Sacramento County - Triggers for Modification of Re-opening

Strict Mitigation Measures Should be Considered When One or More Criteria in at Least 2 of 3 Categories are Met.

Epidemiology	Health Care	Public Health
<ul style="list-style-type: none"> • A significant increase in new cases over 3 consecutive calendar or work days in the context of no substantial increase in testing • Doubling time of cases less than 5 days • More than 3 unlinked chains of transmission in a 14-day period • High likelihood of exposure at mass gathering or congregation of people or delayed detection of a case (>5 days) from a mass gathering or long-term care facility) • Concerning, persistent increase in Influenza Like Illnesses in syndromic surveillance. • Increasing number of new health care worker infections for 5 consecutive days 	<ul style="list-style-type: none"> • Inability to scale up to 2x the number of ICU patients from current census (including staffing) • Can no longer screen significant numbers* of symptomatic patients safely (including staffing) • Inadequate availability of PPE for healthcare workers • Insufficient face masks to provide to all patients seeking care • Unacceptable ratio* of admissions to discharges for COVID-19 • Health care facilities can no longer be structured to reduce possibility of exposure at triage and all other locations 	<ul style="list-style-type: none"> • Cannot elicit contacts for 20% or more of cases • 10% or more of symptomatic contacts fail to get tested or get tested in more than 24 hours of symptom onset. • Insufficient hand sanitizer to place at entry of buildings including workplaces • No designated facilities for non-hospitalized COVID-19 infected people who can't be safely cared for at home (e.g., because of space constraints, medically vulnerable household members, or otherwise)

* all statements of significance evaluated by the local Health Expert Panel.

**Case means a confirmed lab case for COVID-19

***measure may be changed by Health Expert Panel to address the local need in Sacramento County.

**Sacramento County
Board of Supervisors**

Phillip R. Serna, District 1
Patrick Kennedy, District 2
Susan Peters, District 3
Sue Frost, District 4
Don Nottoli, District 5



County Executive
Navdeep S. Gill

County of Sacramento

May 19, 2020

The Honorable Gavin Newsom
Governor, State of California
1303 10th Street, Suite 1173
Sacramento, CA 95814

***Re: Sacramento County Board of Supervisors Support a Variance to Advance
Through Stage 2 of the State's Pandemic Roadmap***

Dear Governor Newsom:

Our Board convened today to discuss Sacramento County advancing through Stage 2 of the "State of California's Pandemic Roadmap." Upon review of the Public Health Officer's Attestation of Readiness, our Board strongly supports Stage 2 businesses proceeding with all aspects of re-opening including development and implementation of employee and patron health and safety plans, all in accordance with the State's guidelines for respective industries.

The attestation clearly demonstrates that Sacramento County meets the criteria outlined by California Department of Public Health on May 18, 2020. It features the plan Sacramento County has in place for hospital surge capacity, workforce resources for expanded testing, contact investigation and contact tracing, and provisions to protect and support vulnerable populations.

In conclusion, the Sacramento County Board of Supervisors has determined that Sacramento County meets the minimum readiness standards and fully supports our Public Health Officer's Variance Attestation. Please know we welcome the opportunity to continue working together to monitor and respond to this unprecedented pandemic, and Sacramento County remains committed to working with the State and our local community to safely re-open the economy.

Respectfully,

A handwritten signature in black ink, appearing to read "Phillip R. Serna", written over a horizontal line.

Phillip R. Serna, Chairman
Sacramento County Board of Supervisors



May 18, 2020

Olivia Kasirye, MD, MS
Public Health Officer, Sacramento County

7001-A East Parkway, Suite 600
Sacramento, CA 95823

Dr. Kasirye,

In response to your request, Sutter Health's integrated health delivery system:

- Is prepared to accommodate a surge of 35% due to COVID-19 cases in addition to providing care to non COVID-19 patients, as outlined in the surge plan submitted to the State of California, and
- Has adequate PPE to protect our employees and clinicians.

We understand that Sacramento County will use this letter to support their application for a variance to move through the stages to re-open.

Sincerely,

A handwritten signature in black ink that reads "Stephen H. Lockhart".

Stephen H. Lockhart, MD, PhD
Chief Medical Officer, Sutter Health

UNIVERSITY OF CALIFORNIA, DAVIS

BERKELEY • DAVIS • IRVINE • LOS ANGELES • MERCED • RIVERSIDE • SAN DIEGO • SAN FRANCISCO



SANTA BARBARA • SANTA CRUZ

OFFICE OF THE CHIEF EXECUTIVE OFFICER
UC DAVIS MEDICAL CENTER
2315 STOCKTON BOULEVARD
SACRAMENTO, CALIFORNIA 95817

May 18, 2020

Olivia Kasirye, M.D.

Sacramento County Public Health Officer

7001-A East Parkway, Suite 600

Sacramento, CA 95823

Dr. Kasirye,

This is to affirm that as of the date of this communication University of California, Davis Health:

- Is prepared to accommodate a surge of 35% due to COVID-19 cases in addition to providing care for non-COVID-19 patients as outlined in our surge plan, and
- Has sufficient personal protective equipment (PPE) to protect our clinical and nonclinical workforce

We understand that as Sacramento County Public Health Officer you will use this affirmation to support application for a variance to move through the stages to re-open.

Sincerely,

A handwritten signature in blue ink that reads "Bradley Simmons".

Bradley Simmons

Interim Chief Executive Officer and

Chief Operating Officer

May 18, 2020

Dr. Olivia Kasirye, MD
Public Health Officer
Sacramento County Public Health
7001-A East Parkway, Suite 600
Sacramento, CA 95823

Re: Variance to Stage 2 of California's Roadmap to Modify the Stay-at-Home Order

Dear Dr. Kasirye:

In response to your request, Kaiser Foundation Hospital Sacramento Medical Center:

- Has capacity to accommodate a minimum surge of 35% due to COVID-19 cases, in addition to providing usual care for its non-COVID-19 patients.
- Has adequate Personal Protective Equipment (PPE) to protect its workforce.

We understand that Sacramento County has requested this information in order to assess its readiness to request a local variance to move to Stage 2 in California's Roadmap to Modify the Stay-At-Home Order.

Sincerely,



Sandy Sharon, RN, MBA
Senior Vice President and Area Manager
Kaiser Permanente Sacramento Medical Center

May 18, 2020

Dr. Olivia Kasirye
Sacramento County Public Health Officer
Sacramento County Public Health Department
7001 East Parkway, Suite 600
Sacramento, CA 95823

Dear Dr. Kasirye:

This letter is in reference to the Sacramento County meeting the state criteria for advancing to Stage 2 of reopening our county.

To that end I would like to inform you that Mercy San Juan Medical Center, located in Carmichael, CA. in Sacramento County, as of the date of this letter, attest that we meet the following criteria:

1. Can accommodate a 35% surge to our current census
2. Have sufficient PPE to support this surge.

If you have any questions to this attestation you can contact me at 205-383-8191 or by email at Michael.korpiel@dignityhealth.org.

Thank you for all you have done to keep the infection rate for COVID-19 in Sacramento County one of the lowest in the nation. Although our hospital has been impacted over the past 2 months, the flattened curve has made the small surge manageable and consistent with quality patient care.

Sincerely,



Michael R. Korpiel, DHA, FACHE
President, Mercy San Juan Medical Center.

May 18, 2020

Public Health Officer
Sacramento County

Re: Variance to Stage 2 of California's Roadmap to Modify the Stay-at-Home Order

Dear: Dr. Olivia Kasirye,

In response to your request, Kaiser Foundation Hospital, South Sacramento Medical Center in Sacramento County:

- Has capacity to accommodate a minimum surge of 35% due to COVID-19 cases, in addition to providing usual care for its non-COVID-19 patients.
- Has adequate Personal Protective Equipment (PPE) to protect its workforce.

We understand that Sacramento County has requested this information in order to assess its readiness to request a local variance to move to Stage 2 in California's Roadmap to Modify the Stay-At-Home Order.

Sincerely,



Patricia M. Rodriguez
Senior Vice President/Area Manager
Kaiser Permanente – South Sacramento Medical Center