

LTACH Collaborative and vSNF Workgroup Joint Meeting

Antimicrobial Prescribing and Transitions of Care Communication

June 14, 2023

Healthcare-Associated Infections Program
Center for Health Care Quality
California Department of Public Health



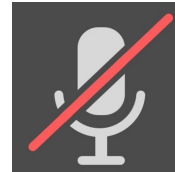
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Agenda

12-12:05PM	Welcome
12:05-12:35PM	Interfacility Transfer Communication and Transitions of Care in Antimicrobial Stewardship
12:35-1:05PM	Guest Speakers on Transitions of Care <ul style="list-style-type: none">• Grace Hassid, San Mateo Medical Center• Philip Robinson and Jason Yamaki, Hoag Hospital
1:05-1:25PM	Group Discussion
1:25-1:30PM	Next Steps

Implicit Bias

- Describes how our unconscious attitudes or judgements can influence our thoughts, decisions, or actions
- Includes involuntary, unintentional perceptions made without awareness
- Occurs as our brains sort information and perceive data to understand our world
- Affects our decisions, contributing to societal disparities
 - Self awareness about implicit bias can promote healthcare diversity and equality
- Learn more about your own implicit bias at [Project Implicit](https://implicit.harvard.edu/implicit/) (implicit.harvard.edu/implicit/)





INTERFACILITY TRANSFER COMMUNICATION AND TRANSITION OF CARE IN ANTIMICROBIAL STEWARDSHIP



HEALTHCARE FACILITY TRANSFER FORM

Use this form for all transfers to an admitting healthcare facility.

Affix patient labels here.

Patient Name (Last, First): _____		
Date of Birth: _____	MRN: _____	Transfer Date: _____
Receiving Facility Name: _____		
Contact Name: _____	Contact Phone: _____	
Sending Facility Name: _____		
Contact Name: _____	Contact Phone: _____	

PRECAUTIONS

Patient currently on precautions? Yes No If yes, check all that apply:
 Airborne Contact Droplet Enhanced Standard*

Personal protective equipment (PPE) to consider at receiving facility*:

Gloves Gown Mask N95/PAPR Eye Protection

*Long-term care facilities may implement [Enhanced Standard Precautions](http://www.cdph.ca.gov/Programs/CHCQ/LCP/CDPH%20Document%20Library/AFL-19-22.pdf) (PDF) (www.cdph.ca.gov/Programs/CHCQ/LCP/CDPH%20Document%20Library/AFL-19-22.pdf) for patients with MDRO or risk factors for transmission, i.e., gown and glove use for high-contact care activities; such patients may be on Contact precautions in acute care settings.

ORGANISMS (Include copy of lab results with organism ID and antimicrobial susceptibilities.)

Patient has multidrug-resistant organism (MDRO) or other lab results requiring precautions?
 Yes (record organism(s), specimen source, collection date) No
 Exposed to MDRO/other (record organism(s) and last date(s) of exposure if known)

Organism	Carbapenemase (if applicable)**	Source	Date
<input type="checkbox"/> <i>Candida auris</i> (<i>C. auris</i>)			
<input type="checkbox"/> <i>Clostridioides difficile</i> (<i>C. diff</i>)			
<input type="checkbox"/> <i>Acinetobacter</i> , multidrug-resistant (e.g., CRAB**)			
<input type="checkbox"/> Carbapenem-resistant Enterobacterales (CRE**)			
<input type="checkbox"/> <i>Pseudomonas aeruginosa</i> , multidrug-resistant (e.g., CRPA**)			
<input type="checkbox"/> Extended-spectrum beta-lactamase (ESBL)-producer			
<input type="checkbox"/> Methicillin-resistant <i>Staphylococcus aureus</i> (MRSA)			
<input type="checkbox"/> Vancomycin-resistant <i>Enterococcus</i> (VRE)			
<input type="checkbox"/> No organism identified (e.g., molecular screening test**)			
<input type="checkbox"/> Other, specify: (e.g., SARS-CoV-2 (COVID-19), lice, scabies, disseminated shingles (<i>Herpes zoster</i>), norovirus, influenza, tuberculosis)			

** Note specific carbapenemase(s) (e.g., NDM, KPC, OXA-23) if known

Affix patient labels here.

CLINICAL STATUS

Patient has any of the following symptoms or clinical status?
 Yes No

If yes, check all that currently apply:

<input type="checkbox"/> Cough/uncontrolled respiratory secretions	<input type="checkbox"/> Total dependence for activities of daily living [§]
<input type="checkbox"/> Vomiting	<input type="checkbox"/> Rash consistent with an infectious process (e.g., vesicular)
<input type="checkbox"/> Acute diarrhea or incontinent stool [§]	<input type="checkbox"/> Draining wounds [§]
<input type="checkbox"/> Incontinent of urine [§]	<input type="checkbox"/> Other uncontained bodily fluid / drainage

ANTIBIOTICS/ANTIFUNGALS

Patient is currently on antibiotics/systemic antifungals?
 Yes No

If yes, specify:

Antibiotic/Antifungal	Dose	Frequency	Indication	Start Date	Stop Date

DEVICES[§]

Patient currently has any of the following devices?
 Yes No

If yes, check all that currently apply:

<input type="checkbox"/> Central line/PICC, Date inserted:	<input type="checkbox"/> Wound VAC
<input type="checkbox"/> Hemodialysis catheter	<input type="checkbox"/> Tracheostomy
<input type="checkbox"/> Fecal management system	<input type="checkbox"/> Urinary catheter, Date inserted:
<input type="checkbox"/> Percutaneous gastrostomy feeding tube	<input type="checkbox"/> Suprapubic catheter
	<input type="checkbox"/> Mechanical ventilation

IMMUNIZATION STATUS

Patient received immunizations (e.g., Pneumococcal, Influenza, COVID-19) in the past 12 months?
 (Attach immunization record, if available.)
 Yes (specify below) No

Vaccine	Date(s)

[§] Risk factors for MDRO transmission per [Enhanced Standard Precautions](http://www.cdph.ca.gov/Programs/CHCQ/LCP/CDPH%20Document%20Library/AFL-19-22.pdf) (PDF) (www.cdph.ca.gov/Programs/CHCQ/LCP/CDPH%20Document%20Library/AFL-19-22.pdf)

ANTIBIOTICS/ANTIFUNGALS

Patient is currently on antibiotics/systemic antifungals?

Yes **No**

If yes, specify:

Antibiotic/Antifungal	Dose	Frequency	Indication	Start Date	Stop Date

Barriers to Interfacility Transfer Communication





Research in Social and Administrative
Pharmacy



Volume 15, Issue 4, April 2019, Pages 366-369



Inter-facility communication barriers delay resolving medication discrepancies during transitions of care

[Mark E. Patterson](#)^a  , [Janice B. Foust](#)^b, [Sandra Bollinger](#)^c, [Chandler Coleman](#)^d,
[Diepngan Nguyen](#)^d

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<https://doi.org/10.1016/j.sapharm.2018.05.124> ↗

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Poll Question 1

Which barriers have you experienced when a resident is transferred to your facility? *Select all that apply.*

- Relying on external provider/facility on accurate information that is often delayed (e.g., cultures, lab results)
- Prescribing data between your facility and the external facility not having consistent information
- Not having a standardized communication practice
- Other (Share details in the chat)

Interfacility Transfer Communication Protocol



Infection Control & Hospital Epidemiology

Article contents


Abstract


References

Interfacility transfer communication of multidrug-resistant organism colonization or infection status: Practices and barriers in the acute-care setting

Part of: SHEA Research Network Collection

Published online by Cambridge University Press: 16 April 2021

Katherine D. Ellingson, Brie N. Noble, Genevieve L. Buser, Graham M. Snyder, Jessina C. McGregor, Clare Rock, Teena Chopra, Lona Mody, Jon P. Furuno  and SHEA Research Committee

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Poll Question 2

Does your facility have an interfacility transfer communication protocol in place? *Select one.*

- a) Yes
- b) No
- c) No, but one is being developed
- d) I am not sure

Poll Question 3

Who receives information at your facility for interfacility transfer communication when a resident is admitted?

Select all that apply.

- Director of Nursing
- Charge Nurse
- Infection Preventionist
- Nurse caring for resident
- Other (Share details in the chat)

Poll Question 4

Who provides information at your facility to another facility when a resident is transferred out? *Select all that apply.*

- Director of Nursing
- Charge Nurse
- Infection Preventionist
- Nurse caring for resident
- Other (Share details in the chat)

Poll Question 5

When do you involve your LHD? *Select all that apply.*

- When a resident with MDRO is being admitted
- When a resident with MDRO is being transferred
- When there is an outbreak of an MDRO
- Other (Share details in the chat)

Improving Communication From Hospital to Skilled Nursing Facility Through Standardized Hand-Off: A Quality Improvement Project



When hand-off communication is inadequate, delayed patient care and medication administration occur, resulting in **threats to patient safety**.

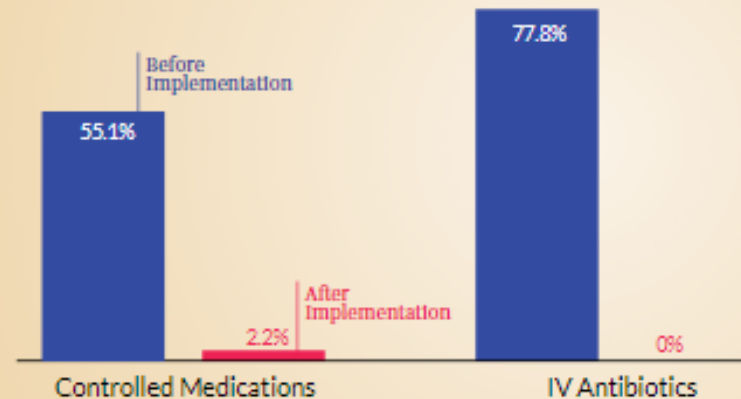


Hand-off tool content should be specific to the needs of the SNF.



The **application of theory**, combined with the **project leader and SNF management team's commitment and support**, played an essential role in achieving the desired results of the quality improvement project.

Percentage of Medications Administered Late



Use of the communication tool was associated with a reduction in the percentage of medications administered late by 52.9% for controlled medications and 77.8% for IV antibiotics.

Baluyot, A., McNeill, C., & Wiers, S. Improving Communication From Hospital to Skilled Nursing Facility Through Standardized Hand-Off: A Quality Improvement Project. *Patient Safety*, 4(4), 18–25. <https://doi.org/10.33940/med/2022.12.2>

PSA | **PATIENT SAFETY**

Figure 1. Standardized Hand-Off Tool Utilized During Implementation

Date: _____ Patient's Room No.: _____

Mental Status: Alert Not alert Oriented Disoriented

Diagnosis: _____

Allergies: _____

Isolation: Contact Airborne Droplet _____

Functional Status/Mobility: Independent Assist x1 Assist x2 Full mechanical lift Sit-to-stand lift

Diet: _____ Texture: _____ Liquids: _____

Tube feeding: Formula _____ Rate _____ Water Flush rate _____ PEG JPEG NG

TPN

Take medications: Whole With applesauce/pudding Crushed

Controlled Medication order/s: _____

Coming in with prescription/s Need prescriptions

Date & Time prescription/s were written/called in: _____

IV antibiotics order/s: _____

Coming in with prescription/s Need prescriptions

Date & Time IV order sent to pharmacy: _____

Equipment/Specific Needs:

IV/PICC line/Midline: Site _____ Pacemaker CPAP/Bi-PAP Oxygen Trach

Lifestart Internal defibrillator Other _____

Foley Catheter Suprapubic Colostomy Urostomy

Wound vac: Site _____

External fixator Sling Cast Brace Amputation: Site _____ Weight bearing status _____

Drain tube Chest tube Site _____

Peritoneal Dialysis Chemo Radiation Hemodialysis

Sched/Time _____ Transportation _____ via Stretcher Wheelchair

Need set up? Yes No

Vital Signs: Time Taken _____ Wt _____ Ht _____ BP _____ RR _____ Pulse ox _____ on _____

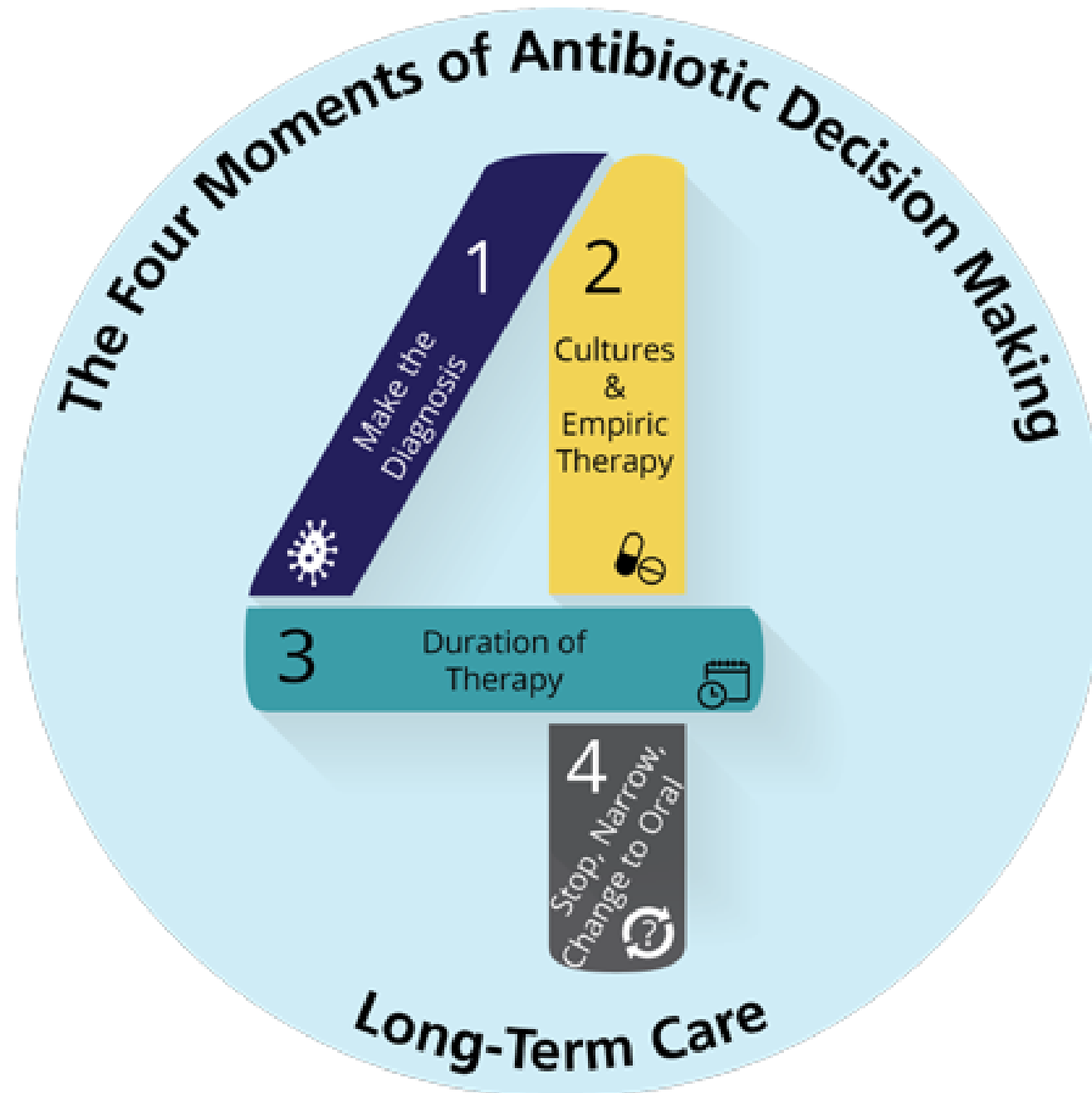
HR _____ T _____ Blood Sugar _____

Completed by (Nurse's Initials): _____ Date/Time: _____

Poll Question 6

Do you use a standardized form for obtaining patient/resident care information during transitions of care? *Select one.*

- Yes, always
- Yes, sometimes
- No
- Other (Share details in the chat)



MOMENT 1

DOES MY PATIENT HAVE AN INFECTION THAT REQUIRES ANTIBIOTICS?

1. Does the resident have signs or symptoms suggestive of an infection? Yes No

2. What are the signs/symptoms? (Check all that apply)

- | | |
|--|---|
| <input type="checkbox"/> Fever | <input type="checkbox"/> Wound with gross pus or drainage |
| <input type="checkbox"/> Increased oxygen requirements | <input type="checkbox"/> Red, hot, or swollen skin |
| <input type="checkbox"/> Increased respiratory rate | <input type="checkbox"/> Confusion |
| <input type="checkbox"/> Cough | <input type="checkbox"/> Sleepiness |
| <input type="checkbox"/> Painful urination | <input type="checkbox"/> Diarrhea |
| <input type="checkbox"/> New/worse incontinence | <input type="checkbox"/> Lack of cooperation with staff |

3. Were supportive measures attempted? Yes No

4. What were they?

- | | |
|--|---|
| <input type="checkbox"/> Pain medications | <input type="checkbox"/> Wound care |
| <input type="checkbox"/> Reassurance | <input type="checkbox"/> Nebulizer treatment |
| <input type="checkbox"/> Medication review | <input type="checkbox"/> Other <input type="text"/> |
| <input type="checkbox"/> Oral hydration | |



MOMENT 2

HAVE I ORDERED APPROPRIATE CULTURES BEFORE STARTING ANTIBIOTICS? WHAT EMPIRIC THERAPY SHOULD I INITIATE?

5. Were antibiotics started?

Yes No

(If YES, keep going.)

(If NO, skip to question 11.)

6. What is the role of the prescriber?

- Hospital provider
- Long-term care provider
- Emergency department provider
- Specialist not at hospital or emergency department (i.e., output clinic provider)
- Other _____

7. Antibiotic regimen and indication:

Antibiotic:

Indication:

8. Were appropriate cultures ordered before antibiotics were started?

Yes No

MOMENT 3

WHAT DURATION OF ANTIBIOTIC THERAPY IS NEEDED FOR RESIDENT'S DIAGNOSIS?

9. Has a planned duration been documented in the medical record? Yes No

(If YES, keep going.) (If NO, skip to question 11.)

10. Is the planned duration consistent with local guidelines?

(See general recommendations for treatment durations below.)

<i>DISEASE PROCESS</i>	<i>DURATION OF THERAPY</i>
Uncomplicated cystitis	3–5 days, depending on antibiotic
Complicated urinary tract infection/ pyelonephritis	7–14 days, depending on response to therapy
Lower respiratory tract infection	5–7 days
Skin and soft tissue infections	5 days

QUESTIONS 11–14 SHOULD BE ANSWERED FOR PATIENTS ON ANTIBIOTICS > 24 HOURS, IN ADDITION TO QUESTIONS ON THE LAST PAGES.

MOMENT 4

A DAY OR MORE HAS PASSED. CAN WE STOP ANTIBIOTICS? CAN WE NARROW THERAPY?

11. Are antibiotics still needed? Yes No
12. If antibiotics are not needed, will you stop them today? Yes No
13. If antibiotics are still needed, can you narrow therapy? Yes No
14. If antibiotics are still needed, can you switch from intravenous to oral? Yes No



GUEST SPEAKERS



Introduction:

San Mateo Medical Center

- Grace Hassid
 - MD Infection Control Officer,
SMMC Antibiotic Stewardship (AS) Committee

San Mateo Med Center (SMMC) Has 2 SNFs: Burlingame (281 beds) & 1A (32 beds) adjacent to Acute Care County Hospital

BURLINGAME
SKILLED NURSING



Grace Hassid, MD Infection Control Officer,
SMMC Antibiotic Stewardship (AS) Committee



LTACH-vSNF Workgroup Joint Workshop
Antimicrobial Prescribing and Transitions of Care
Communication
Wednesday June 14th, 2023



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SMMC SNFs (1A & Burlingame) Have Met Quarterly for Antibiotic Stewardship (AS) SNF Meetings includes Infection Control since April 2016

The following site is participating in the
AHRQ Safety Program for
Improving Antibiotic Use
in Long-Term Care

San Mateo Medical Center Skilled Nursing Facility/1A
December 2018 – November 2019


Morgan Jane Katz, M.D., M.H.S.
Assistant Professor of Medicine
Division of Infectious Diseases
Johns Hopkins University School of Medicine


Robin L. P. Jump, M.D., Ph.D.
Louis Stokes Cleveland VA Medical Center
Associate Professor of Medicine
Division of Infectious Diseases and HIV Medicine
Case Western Reserve University School of Medicine


NORC
at the UNIVERSITY of CHICAGO




Objectives

1. Describe the components of, and when to use *SBAR*:
 - *S*ituation
 - *B*ackground
 - *A*ssessment
 - *R*ecommendation
2. Implement SBAR to improve communication between nursing staff and providers
3. Recognize that SBAR can support the role of nurses as advocates for antibiotic stewardship

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- MDRO & Antibiotic Use Consistent With McGeer Criteria at AS SNF Meetings

[IHI SBAR Tool](http://www.ihl.org/resources/Pages/Tools/sbartoolkit.aspx)

(www.ihl.org/resources/Pages/Tools/sbartoolkit.aspx)



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SBAR: Improving Communication in a Brief and Timely Manner

- **S**ituation
 - State who you are calling about and why
- **B**ackground
 - State briefly what you know about the history and the current status
- **A**ssessment
 - State what you think the problem is and how severe it is
- **R**ecommendation
 - State what you think needs to happen for the patient and also suggest a time frame

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Case 2: Fred Bollinger – Take 2

- **Situation:** Hello, I am calling about Mr. Bollinger in room 332. The lab just called to notify me that he has a resistant organism in his urine.
- **Background:** He is an 83 year old man with Parkinson's disease. He does not have a urinary catheter. He is not on antibiotics, and no one can recall why the urine culture was sent.
- **Assessment:** He has no signs or symptoms of a urinary tract infection; his vital signs are stable and he is clinically at his baseline.
- **Recommendation:** I think we should continue to carefully observe him. I placed him on isolation precautions. I don't see a need to start him on antibiotics at this time.



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1A Antibiotic Stewardship Analysis

Aug, Sept, Oct 2022

	QAPI
PROBLEM	McGeer ATB CRITERIA NOT MET 25% (2/8 ATB Starts did not meet Criteria)
ROOT CAUSE ANALYSIS	All antibiotics prescribed during the month of Aug, Sept, Oct meet the criteria of McGeers except: Aug: Wound – 1 post skin graft. Did not meet Mcgeers criteria. No symptoms Sept: UTI – 1 Pt c/o frequent urination, Urine CX mixed flora. Did not meet Mcgeers Criteria Oct: - None
GOAL	Goal of 10% ATB Criteria Not MET Note: Goal of 100% MD Notification for ATB MET
IMPROVEMENT PLAN	<ul style="list-style-type: none">▪ Continue to participate in quarterly ASP Meeting - ONGOING▪ Provide good pericare before urine collection.▪ Continue providing feedback to MD▪ Patients referred to ID for consult as needed
MEASURE	Next ASP

FINDINGS AND ACTION PLAN – QUARTERLY REVIEW

Problems	ATB CRITERIA NOT MET 10%
Root Causes	<p>2 ATB criteria not met McGeers criteria and fall out case described: July: Blood –2 , UTI – 1, Skin – 1, LRI – 1 Aug: Skin – 7, UTI – 2, URI – 1 Sep: UTI – 6, Skin – 1, Other – 2</p>
Goals	<ul style="list-style-type: none"> ▪ Less than or equal to 10% ATB criteria was NOT MET for JULY and SEP 2022. ▪ Less than or equal to 10% ATB criteria was MET for AUG 2022.
Improvement Plans	<ul style="list-style-type: none"> ▪ Continue to participate in quarterly Antibiotic Stewardship/ Infection Control meetings at San Mateo Medical Center ▪ Continue providing ASP Reports – Physician’s Prescribing Patterns Log to clinicians and provide feedback monthly or quarterly
Measures	Goal(s) will be measured by the next Quality Assurance and Performance Improvement (QAPI) committee meeting.

Multidrug Resistant Organisms

- Rising numbers in US, California and around the world
- Antibiotic Stewardship and Environmental Controls are crucial to prevent their development and spread
- Extended Standard Precautions (ESP) are helpful in the SNF setting
- History of being hospitalized or receiving medical care abroad increases risk
- Organisms may not be apparent upon admission but appear after pressure from antibiotic use



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Antibiotic Stewardship Principles

- **Right Drug**
- **Right bug**
- **Right amount of time**
- **Communication with patient to follow the medical plan, instructions to not stop early to use antibiotic “in the future” or share with family members or friends**
- **Communication with other facility in case of transfer, use of interfacility CDPH form and phone call to inform of needed infection control parameters**



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Education Tools

- **Daily, weekly or biweekly huddles between Infection Control and SNF Staff depending upon need**
- **SNF Staff attend Infection Control Meetings for broad overview**
- **Use of TEAMS texting to request case reviews for possible transfers from Acute Care to SNF setting**
- **Direct Observations of Hand Hygiene and PPE use daily in the SNF setting by both Charge RN and “secret shoppers” when available**
- **Bivalent Vaccine Campaign to increase staff acceptance**
- **Ongoing Education of patients to perform hand hygiene regularly, helps to decrease # resistant bacteria selected out from antibiotic use**



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Pearls

- **Create a culture of safety and inclusion to protect our patients, our staff and our families**
- **Administration, nursing leadership and all staff must be aligned in the importance of Antibiotic Stewardship to both heal patients and decrease the threat of untreatable infections**
- **Work closely with Environmental Services as essential members of the team for maximal cleanliness and safety**
- **Everyone must educate at every opportunity on this topic, our future depends upon it!**

Antibiotic Stewardship Committees: SMMC Hospital/Clinics & Skilled Nursing Facilities (Burlingame & 1A SNFs)

Niloofer Zabihi, Pharm D (Pharmacy)

Victor Armendariz, Pharm D (Pharmacy)

Wan Chen, Nurse Analyst (Quality/ RN Informacist)

**Michele Medrano, R.N. (Infection Control) Ambulatory
RNs Involved in AS**

Grace Hassid, M.D. (Infection Control Officer)

Jen Obina, R.N. (Infection Control)

Kristine Peralta, R.N. (Infection Control)

Chad Below (Lab Manager)

Suja Georgie, M.D. (Hospitalist)

Kyaw Myint, M.D. (Hospitalist)

Cecil Agdipa, R.N. (IT)

Lilly Jensen, M.D. (SNF Medical Director/ Hospitalist)

Jessica Chu (ED)

Amanda Hing Hernandez, M.D. (Ambulatory)

Roberta Larcina, R.N. (Nursing)

Raquel Villarina, R.N. (SNF Nurse Educator)

David Yang (Infection Control, Burlingame SNF)

Vivian Levy, M.D. (ID)



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QUESTIONS?

Introduction: Hoag Hospital

- Philip Robinson, MD
 - Medical Director of Infection Prevention and Hospital Epidemiology
 - Principal Investigator of Infectious Disease Research
 - Jason Yamaki PharmD, PhD
 - Infectious Diseases Pharmacist
-
-

Hoag + LTC/SNF Collaborative Partnership

Dr. Philip Robinson MD

Medical Director of Infection Prevention and Hospital Epidemiology
Principal Investigator of Infectious Disease Research

Jason Yamaki PharmD, PhD

Infectious Diseases Pharmacist

Disclosure: Dr. Robinson is a founder, and Dr. Yamaki is lead pharmacist for Expert Stewardship, Inc.



Approach



Top ~20 SNFs with patient exchanges with Hoag Identified



Formal letter requesting partnership sent
(10 responses)



Requested data on Infection Prevention, patient days, ABX use

Observations

- 65% of LTC residents have an MDRO
- Most common reasons for antibiotic in LTC:
 - Legacy antibiotics from the hospital (can be expensive)
 - New Pneumonia/UTI (many do not meet criteria)
 - Antibiotic courses are too long
- 30-50% of antibiotics may not be appropriate
- Most commonly used antibiotic class - fluoroquinolones
- Resistance to fluoroquinolones was very high - 40-80%
- Knowledge gap related to the side effects of fluoroquinolones (FDA) in addition to *C. diff* risk
- No guidelines for antibiotic usage

Accomplishments

Interventions

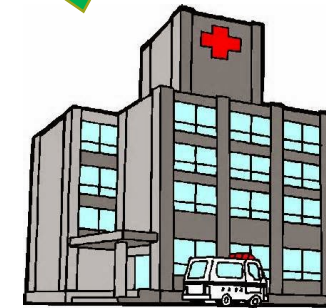
- Antibiotic Use Guidelines
 - Choice
 - Duration
- Antibiotic Therapeutic interchanges
- Education

Outcomes

- Reduced inappropriate antibiotic use and durations
- Reduced costs
- Reduced Cdiff



Ceftriaxone Guidelines
Quinolone Education
Length of therapy education
Therapeutic substitutions*



Additional Services Provided

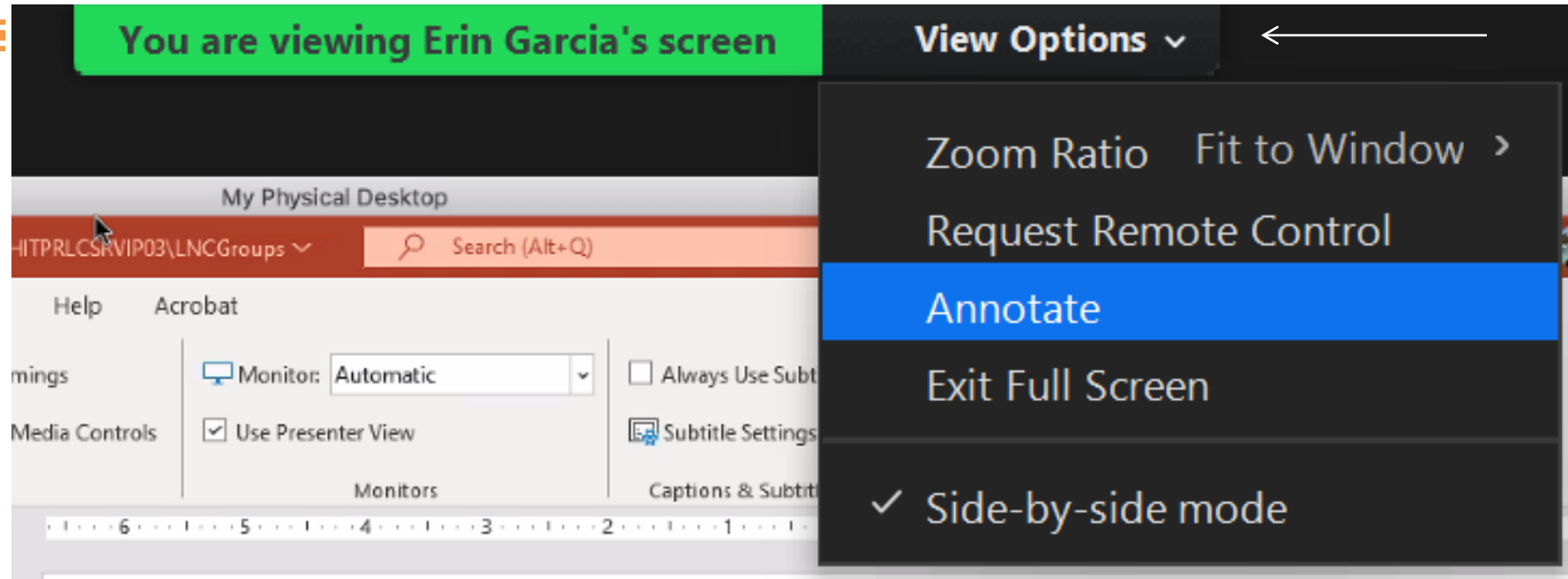
- SNF Quarterly meetings – data shared on readmissions, ABX use trending, etc
- Availability of Hoag IP Medical Director for questions
- Hoag Microlab providing C & S
- Annual antibiogram generation



GROUP DISCUSSION: HAVE YOU ESTABLISHED OR IMPROVED YOUR PROCESS FOR INTERFACILITY TRANSFER COMMUNICATION?



ZOOM ANNOTATION FEATURE



Question 1

Who are your partners for interfacility communication?



Question 2

How have you leveraged partnerships in interfacility communications? *(e.g. How do you get prescribing information? Who do you contact?)*

Question 3

What are *challenges* when gathering antimicrobial prescribing information or microbiology results? (*e.g., with initial information gathering, follow-up*)



Question 4

What are *solutions* when gathering antimicrobial prescribing information or microbiology results? (e.g., with initial information gathering, follow-up)

Question 5

What is one thing you learned today that you can take back to your facility? (e.g., share an 'aha moment')



Next Steps

- Fill out the **course evaluation** (required for CEU)

For LTACH:

- July 11, 2023 – Cohort 3: Conducting Interim Analysis and Adjusting Using PDSA
- August 8, 2023 – Final All Cohort Meeting

For vSNF:

- Next meeting on Wednesday, September 13, 2023: **Quality Improvement Project Updates – Part 3**
- Continue to **check in monthly** with your HAI Program IP and continue **planning and implementing your QI project**
- Access resources** on [vSNF webpage](http://www.cdph.ca.gov/Programs/CHCQ/HAI/Pages/vSNF.aspx)
(www.cdph.ca.gov/Programs/CHCQ/HAI/Pages/vSNF.aspx)

Questions?

LTACH Contacts

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Erin.Garcia@cdph.ca.gov