

*Center for*  
**Health Program  
Management**  
SIERRA HEALTH FOUNDATION

**California Department of Public Health  
Office of Health Equity Partnership Meeting**

March 26, 2014

Chet P. Hewitt, JD  
Pres/CEO Sierra Health Foundation and Center for Health Program Management

# 30 Years of Service



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1984

How it all  
Started



Decades of  
Innovation

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2014

Expanding  
our Reach

# Two Institutions One Agenda



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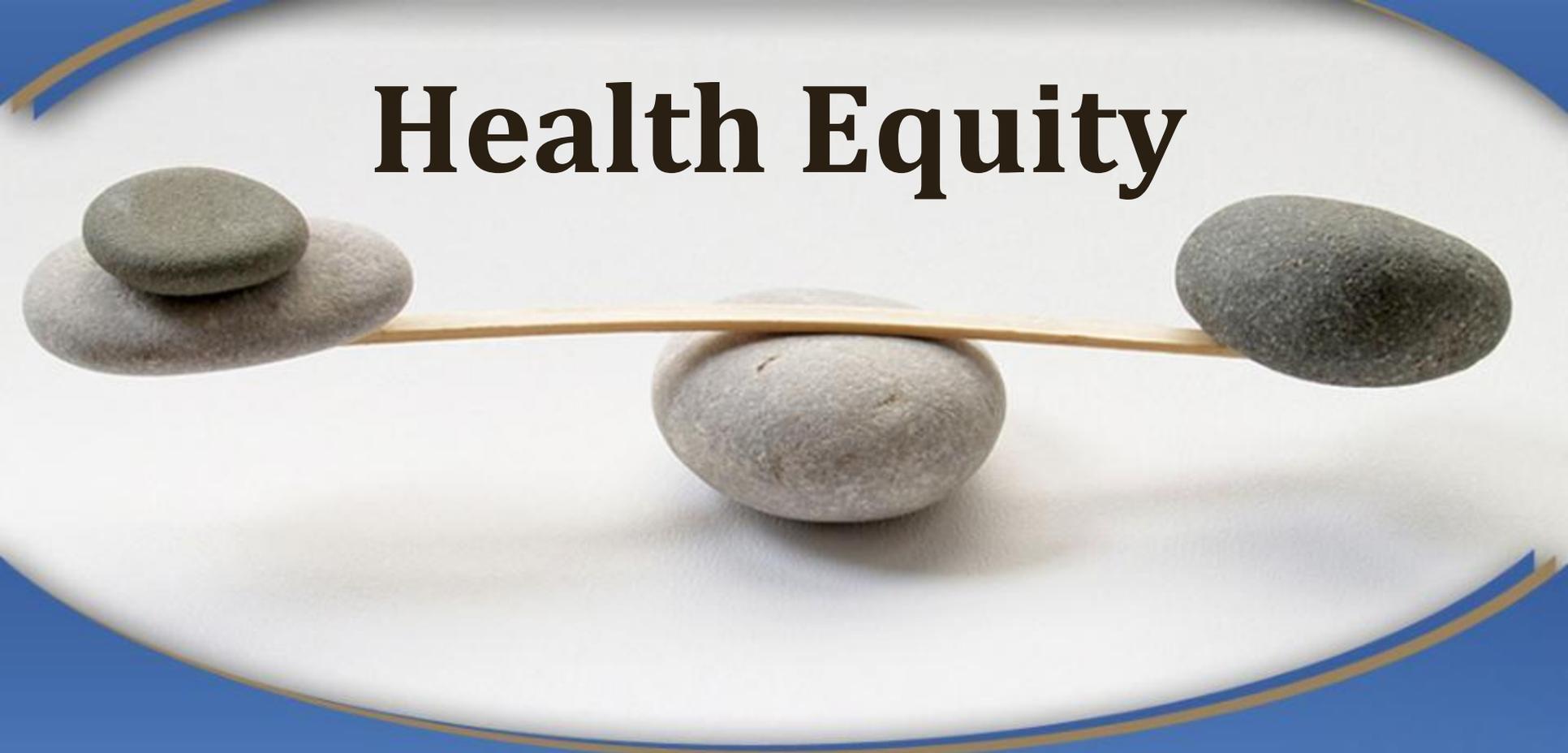
Promoting Health Equity

Reducing Health  
Disparities Among  
Disadvantaged  
Populations

Influencing the Social  
Determinants of Health



# Health Equity

A balance scale is shown on a white background. The scale is perfectly balanced. On the left pan, there is a small, dark grey stone resting on a larger, light grey stone. On the right pan, there is a single, large, dark grey stone. The central fulcrum is a large, light grey stone. The entire scene is framed by a blue and yellow border.

**Attainment of the highest level of health for all people by addressing avoidable inequalities, historical and contemporary injustices, and the elimination of health and health care disparities.**

A person is standing on the peak of a sand dune. They are wearing a light blue shirt and dark pants, and their arms are outstretched horizontally. The background is a clear blue sky with some light clouds.

# Health Disparities



- High School Graduation Rates
- Access to Healthy Foods
- Air and Water Quality
- Obesity
- Teen Births
- Smoking Rates

# Social Determinants of Health

**The conditions in which we live, work, learn and play all heavily influence the health we can achieve.**



# We Agree



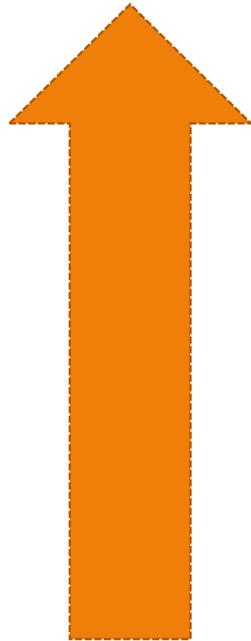
*“Men and women of all races are born with the same range of abilities. But ability is not just the product of birth. Ability is stretched or stunted by the family that you live with, and the neighborhood you live in – by the school you go to and the poverty or the richness of your surroundings. It is the product of a hundred unseen forces playing upon the little infant, the child, and finally the man.”*

***Lyndon Johnson, Commencement Speech at Howard University  
June 4, 1965***

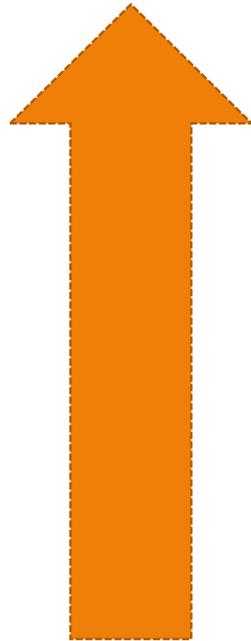
# But Are Challenged By:

## Current Social Equality Practice Framework

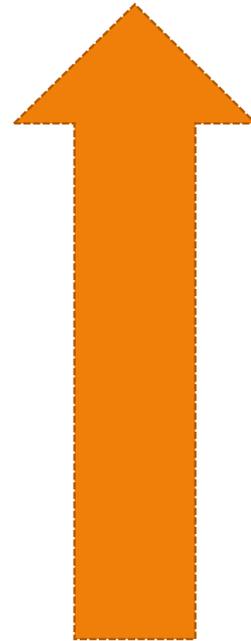
**ENDS**



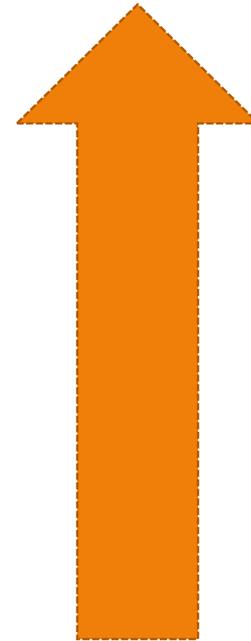
**Health Care  
System  
Focused On  
Health Financing**



**Education As  
Gateway  
To Work**



**Human Services  
As A Social  
Service Safety  
Net**



**Regional  
Economic  
Development**

**MEANS**

# SHF/CHPM Working Model

## *Social/Health Equity Framework*

**GOAL**

**Californians are Healthier**

**All County Residents  
Are Supported to  
Succeed in Life**

**All County Residents are  
Healthier**

**All County Residents  
Can Engage in  
Discussion re: Their  
Communities**

**END**

**Community**

**Health Systems  
Focused on Health  
and Wellness**

**Ed Systems Are  
Gateways to  
Learning/Healthy  
Development**

**Human/Mental  
Health Services  
Promote  
Health**

**Economic/Community  
Dev Seeks to Improve  
Health and Well-being**

**MEANS**



**EQUALITY**



**EQUITY**

# What the Foundation Brings to the Model



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**Investment**  
**Relationships**  
**Reputation**

# What the Center Brings to the Model

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## Involvement

(facilitation, cultural sensitivity,  
knowledge)



## Infrastructure

(resources, management)

## Impact

(evaluation. communication)

# How?

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**Brings people, ideas, infrastructure  
and investment together to reduce  
health disparities and improve  
community health for the  
underserved living in California.**

# Current Programs

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Positive  
Youth  
Justice  
Initiative



Healthier U



National  
Dialogue on  
Mental  
Health



Respite  
Partnership  
Collaborative

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# Coming Soon: San Joaquin Valley Health and Wellness Fund

Fresno County  
Kings County  
Madera County  
Mariposa County  
Merced County  
San Joaquin County  
Stanislaus County  
Tulare County



POSITIVE  
**YOUTH**  
**JUSTICE**  
INITIATIVE



**Initiative Vision:** Improved social, emotional, academic and developmental status/trajectories for youth engaged in the juvenile justice system

**Initiative Goal:** Test the effectiveness of proven youth and family developmental supports in the juvenile justice system

**Initiative Strategy:** Shift the orientation of juvenile justice systems from detention to youth development by transforming county-level policy and practice

POSITIVE  
**YOUTH**  
**JUSTICE**  
INITIATIVE



## Conrad Hilton Foundation Report on Crossover Youth

Key Findings: Membership a consistent predictor of less desirable adult outcomes

Systems cost 110% higher over 4 years

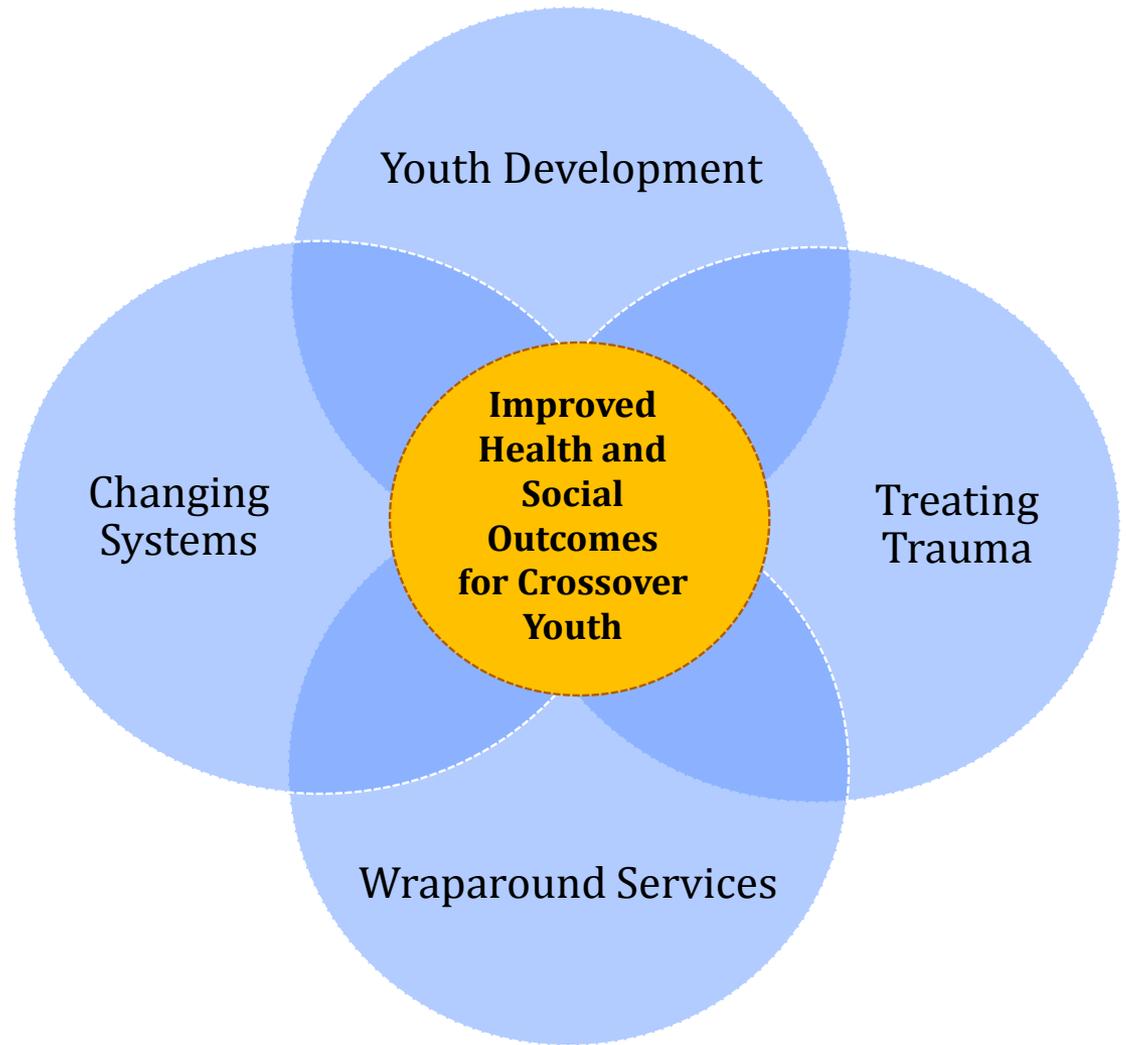
91% less likely to have high educational attainment

ED utilization was double the rate of probation and child welfare subgroups

Outpatient mental health treatment utilization 4 times higher

Young Adult Outcomes of Youth Existing Dependent or Delinquent Care in Los Angeles (Culhane D.P., Metraux, Stephen 2011)

POSITIVE  
**YOUTH**  
**JUSTICE**  
INITIATIVE



# Final PYJI Cohort



Alameda County Probation Department  
San Diego County Probation Department  
San Joaquin County Probation Department  
Vallejo City Unified School District



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# Questions



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